

History Log

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

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Date	User	Status (S) / Comment (C)	S / C
4/21/2025 12:49:43 PM	Corey Murphy	Status changed to 'LEA Strategic Plan Superintendent Returned Not Approved'.	S
4/17/2025 1:27:22 PM	Salvatore Minolfo	Status changed to 'LEA Strategic Plan Completed'.	S
3/21/2025 8:53:23 AM	Salvatore Minolfo	Status changed to 'LEA Strategic Plan Started'.	S
2/12/2025 8:06:01 AM	GEMS Administrator	Status changed to 'LEA Strategic Plan Not Started'.	S

LEA Strategic Plan Information

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

21st Century Graduate Profile

*** Plan Submission**

- School does not utilize Cognia
- School utilizes Cognia
- District and all district schools utilize Cognia

*** Phase of Plan**

- Initial 5-year plan
- Update 1
- Update 2
- Update 3
- Update 4
- Update (due to Waiver)

District Plan Contact Information

*** Name**

Salvatore Minolfo

*** Phone**

803-641-2428

*** Email**

sminolfo@acpsd.net

*** Superintendent's Name**

Dr. Corey Murphy

*** Board of Trustees Chairperson's Name**

Cameron Neussle

*** Date of Plan Approval by the Board**

04/22/2025



0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Stakeholder Names

Superintendent

Name	* Dr. Corey Murphy
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Principal

Name	* Allyson Long
Name	* Eileen Denise McCray
Name	* Paige Day
Name	* Dr. Ka'Ron Webb
Name	* Kenneth Lott

Teacher

Name	* Misty McConnell
Name	* Melissa Ferraro
Name	* Nicole Stansell
Name	* Allison Bennet
Name	* Vondra Savage
Name	* Meredith Noland
Name	* Dr. Anne Poplin
Name	* Veronica Sharpe
Name	* Kelsey Yarbrough
Name	* Jessica Outzs
Name	* Jessica Thomas

Name	*	Holly Hayes
Parent/Guardian		
Name	*	Teresa Reeves
Name	*	James Broome
Name	*	Ben Harm
Name	*	Dr. Tom Burns
Community Member		
Name	*	Rysheeka Bush
Name	*	Betty Ryberg
Name	*	Dr. Judy Beck
Name	*	Will Williams
Name	*	Dr. Teresa Pope
Name	*	Steve Simmons
Name	*	Terra Carroll
District Level Administrators		
Name	*	Jennifer Hart
Name	*	Jeanie Glover
Name	*	Tray Traxler
Name	*	Michael Rosier
Name	*	Kate Olin
Name	*	Julie Revelle
Name	*	Bert Postell
Name	*	Dr. Salvatore Minolfo

Name	*	Sharon Worley
Name	*	Dr. Tim Yarborough
Name	*	LaToya Wiley

District Read to Succeed Literacy Leadership Team Lead

Name	*	Micki Dove
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District Read to Succeed Literacy Leadership Team Member

Name	*	Holly Hayes
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School Improvement Council Member(s)

Name	*	James Broome
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District Gifted and Talented Coordinator

Name	*	Kathleen Langston
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District Federal Programs Coordinator

Name	*	Brian Gibbons
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Other Stakeholders

Position	Name
Kristy Cansler	

(Optional) Enter mission, vision, beliefs, and/or values.

ACPSD Strategic Plan Beliefs
 We believe that...

- each individual has inherent genius and value that benefit from inspiration and nurture.
- safe and secure environments are paramount for success.
- access to equitable opportunities is a fundamental right for all.
- proactive and collaborative approaches cultivate growth and success.
- clear, precise communication that is inclusive and timely is essential for a successful system.
- responsible and accountable citizens demonstrate strength of character.
- a community's stability and strength are rooted in its connectedness.

•embracing a changing world sparks innovation.

The mission of Aiken County Public Schools, the unifying agent of new horizons and extraordinary possibilities, is to ensure all students thrive as future-ready, globally mindful, and productive citizens through a responsive and inclusive school system distinguished by

- High quality and student-centered learning experiences
- Transformative stakeholder partnerships
- A culture of purpose, innovation, and excellence

Needs Assessment Data

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

State Report Cards for Districts and Schools

*** Provide the link to your school's most recent District Report Card**

<https://screportcards.com/overview/?q=eT0yMDI0JnQ9RCZzaWQ9MDlwMTAwMA>

Provide additional district's needs assessment data including both formative and summative assessments used to gauge student learning.

Academic Achievement

Elementary/Middle School:

- SC Ready English Language Arts proficiency is at 50.8%, indicating that nearly half of students are not meeting state standards.
- SC Ready Mathematics proficiency is significantly lower at 33.8%, suggesting a strong need for improvement in math instruction and support.

High School:

- English II proficiency is at 60.3%, showing better performance compared to other subjects but still indicating room for growth.
- Algebra I proficiency is at 38.2%, reflecting challenges in mathematical comprehension and application.

Preparing for Success

Elementary/Middle School Science:

- Fourth-grade science proficiency is at 45.5%, and sixth-grade science proficiency is at 42.3%, suggesting a need for enhanced science instruction and curriculum support.

High School End-of-Course Assessments:

- Biology proficiency is at 40.2%, highlighting difficulties in science comprehension at the high school level.
- US History and the Constitution proficiency is at 41.5%, indicating that a significant number of students are struggling with historical analysis and understanding.

Multilingual Learners' Progress

- Only 38.7% of multilingual learners met progress toward proficiency targets, showing a need for increased language acquisition support.
- A lower percentage (28.8%) of multilingual learners achieved English Language Proficiency, indicating barriers in language development that may impact overall academic success.

Student Progress

- The overall percentage of progress points earned is 39%, indicating slow academic growth.
- The student progress components reflect similar performance at 39.7%.
- The lowest-performing 20% of students earned 45% of progress points, suggesting that while some improvement is occurring, additional targeted interventions are needed.

Graduation Rate

- The on-time graduation rate is 84.5%, indicating that approximately 15.5% of students are not graduating on time, highlighting a need for retention and credit recovery programs.

High School Student Success

- The overall student success rate is 84.4%.
- First-year students on track to graduate is lower at 79.3%, pointing to a need for stronger support in the transition to high school.
- The five-year student success rate is 89.8%, suggesting that additional time can improve outcomes but also indicating that some students are taking longer than expected to complete high school.

College and Career Readiness

- 68.4% of the graduation cohort is either college or career ready.
- Only 25.8% of students meet both college and career readiness criteria.
- 27.1% of the graduation cohort is college-ready, while 67.1% is career-ready, suggesting a stronger emphasis on career readiness over college preparation.

School Climate

- The overall perception of school climate is rated at 7.03 out of 10, indicating a generally positive but improvable school environment.

Executive Summary of Needs Assessment Data

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Per SBE Regulation 43-261, the annual needs assessment will provide focus for planning teams to set priorities for the plan. The comprehensive needs assessment must identify targeted areas of discrepancy between the desired performance levels and the current status as indicated by available data. Any discrepancies in the following areas identified by the school and district report cards must be included in the plan: (1) achievement, (2) achievement by subgroups, (3) graduation rates, (4) attendance, (5) discipline, (6) teacher/administrator quality and professional growth, and (7) other priority areas.

Measurable performance goals, written in five-year increments, shall be developed to address the major areas of discrepancy found in the needs assessment in key areas reported in the district and school report cards.

State Report Cards for Districts and Schools

In the appropriate boxes, use district and school data to identify areas in need of improvement. Required areas to be addressed are: Student Achievement, Teacher/Administrator Quality, School Climate, and Gifted and Talented.

Student Achievement, including sub-groups

* Early Childhood/Primary (PK-2)

According to our 2021 report card, 74.9% of our second grade students are on track for success in English Language Arts by the third grade. 80.0% are on track for success in Mathematics. 20.0% of students enrolling in kindergarten are ready to learn. The breakdown by domain is Social Foundation – Not Reported, Language and Literacy – 24.8%, Mathematics – 20.9%, and Physical Well-Being – Not Reported.

* Elementary/Middle (3-8)

38.0% of our students scored met and exceeding on SC Ready English Language Arts compared to 42.6% statewide. 31% of our students scored met and exceeding on the mathematics portion of SC Ready compared to 37.3% statewide. Students scoring met or exceeding on SCPASS Science was 39.6% compared to 43.3% statewide.

* High School (9-12)

Aiken's four-year graduation rate is 90.5% compared to 83.3% for the state. Dropouts occur at roughly half the state-wide rate – 2.4% compared to 5.5%. 69.4% of diploma earners are college or career ready. 32.0% are college and career ready. 35.6% are college ready. 65.8% are career ready. The percent of students in 2020-21 who met the ACT college benchmark scores were 34.2% for English, 18.7% for math, 27.2% for reading, and 19.3% for science. 11.5% met the benchmark on all four assessments. 80.5% of Aiken's students earned a National Career Readiness Certificate (NCRC). 60.3% of the NCRCs were Silver or higher. With 2423 Advanced Placement exams administered 38.7% were 3 or higher. Our average composite SAT score was 979 compared to 1028 state-wide.

* Teacher/Administrator Quality

On the 2021 Report Card, the percent of inexperienced teachers teaching in core classes is 18.4% which is up from 13.0%. Teacher attendance is also up to 93.8%. The three-year average of teachers returning from the previous year is stable with a slight decrease from 88.0%.

* School Climate

On the 2021 Report Card Survey, the teacher, parent, and student opinion surveys, 89.3% of teachers, 81.9% of students, and 83.6% of parents were satisfied with the learning environment. 89.6% of teachers, 83.0% of students, and 81.0% of parents were satisfied with the social and physical environment.

For school home relations, 84.4% of teachers, 82.2% of students, and 69.9% of parents were satisfied. While 86.4% of parents report that their child feels safe at school, only 60.0% believe teachers and school staff prevent or stop bullying at school.

Other (such as district priorities)

The percent of ELL students who met progress toward the proficiency target is 31.7% compared to 38.7% statewide in 2021.

* Gifted and Talented

19.1% of our students were served by our Gifted and Talented program during the 2019-2020 school year. 18.8% of the students were served by our Gifted and Talented program in 2020-2021.

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Plan Items

1 School Climate* (Employee Satisfaction)

Performance Goal:

We will align time and resources to reflect our priorities. Employee Satisfaction a. The SC Report Card Teacher, Student, and Parent Opinion Survey. By spring 2027, the Percent Satisfied with Learning Environment will increase by 5% from 89.0% (Teachers), 81.9% (Students) and 76.7% (Parents), Percent Satisfied with Social and Physical Environment will increase by 5% from 88.9% (Teachers), 81.5% (Students), and 73.4% (Parents), and Percent Satisfied with School-Home Relations will increase by 5% from 89.1% (Teachers), 90.5% (Students), and 61.4% (Parents). b. By Spring of 2027, we will reduce the total number of all Employee Absences by 15% from 56,286 in 2021-2022 to 47,843. c. By Spring of 2027, we will reduce employee turnover from 21% (baseline 2021-2022) to 20%. d. By Spring of 2027, we will increase ACPSD stakeholder satisfaction with the modified calendar to 80% as measured by perception data collected through an ACPSD administered survey

PM 1.1 - By 2025, Learning Environment will maintain or increase to 92.9% (T), 84.8% to 84.9% (S), & increase to 85.5% to (P), Social & Physical Environment increase to 92.6% to (T), increase to 85.2% (S), & increase to 85.9% (P), & School-Home Relations increase from 89.9% to 92.1% (T), 93.0% to 93.5% (S) & will increase to 85.1% to (P). - Reduce number of Employee Absences from ___ to 51,220.2. - Reduce employee turnover from 21% to 20.2% in 2026. Continued below.

Analysis of Actual vs. Projected Data:

PM Continued: - By 2025, Learning Environment will maintain or increase to 92.9% (T), 84.8% to 84.9% (S), & increase to 85.5% to (P), Social & Physical Environment increase to 92.6% to (T), increase to 85.2% (S), & increase to 85.9% (P), & School-Home Relations increase from 89.9% to 92.1% (T), 93.0% to 93.5% (S) & will increase to 85.1% to (P). - Reduce number of Employee Absences from 42,352 to 51,220.2. - Reduce employee turnover from 21% to 20.2% in 2025. - By 2026, increase stakeholder satisfaction with modified calendar to 80%. This metric has been discontinued due to District decision. Satisfied with Home-School Relations Teachers Projected: 2022: 89.1%; 2023: 89.8%; 2024: 89.9%; 2025: ___%; 2026: ___%; 2027: ___% Students Projected: 2022: 90.5%; 2023: 91.5%; 2024: 92.5%; 2025: 93.5%; 2026: 94.5%; 2027: 95.5% Actual: 2022: 90.7%; 2023: 90.7%; 2024: 93.0%; 2025: ___%; 2026: ___%; 2027: ___% Parents Projected: 2022: 61.4%; 2023: 62.4%; 2024: 63.4%; 2025: 64.4%; 2026: 65.4%; 2027: 66.4% Actual: 2022: 61.4%; 2023: 86.5%; 2024: 85.1%; 2025: ___%; 2026: ___%; 2027: ___% Absence Requests for All Employees Projected: 2022: 56,286; 2023: 54,597.4; 2024: 52,908.8; 2025: 51,220.2; 2026: 49,531.6; 2027: 47,843 Actual: 2022: 56,286; 2023: 52,079; 2024: ___; 2025: ___; 2026: ___ Employee Turnover Data: Projected: 2022: 21%; 2023: 20.8%; 2024: 20.6%; 2025: 20.4%; 2026: 20.2%; 2027: 20% Actual: 2022: 21%; 2023: 27%; 2024: 21%; 2025: ___%; -2026: ___%; 2027: ___% Modified Calendar. Projected: 2022: 50%; 2023: 56%; 2024: 62%; 2025: 68%; 2026: 74%; 2027: 80% Actual: 2022: 50%; 2023: 63.1%; 2024: ___%; 2025: ___%; 2026: ___%; 2027: ___%

S 1.1.1 Review and analysis of SC Report Card Teacher, Student, and Parent Opinion Survey; review and analysis of Retention of Teachers and Staff Retention of Early Career Educators (3 years) Year-to Year Overall Retention of all ACPSD employees data; review and analysis of Employee Absences Report; and review and analysis of Modified Calendar Survey

Evidence-Based Research:

Shuls, V. James, Flores, M. Joshua (2020). Improving Teacher Retention through Support and Development, Journal of Educational Leadership and Policy Studies, 4(1)

AS 1.1.1.1 Retain Staff - Increase Overall Retention of Teachers and Staff
Action Step:

1. Engage employees in 2-way communication a. conduct surveys to collect input b. provide timely feedback 2. Provide instructional staff with protected time for planning and collaboration a. Suggest/Provide strategies to administrators to minimize disruption to planning periods b. Obtain outputs and outcomes 3. Establish roles and responsibilities for all positions a. Identify and analyze "other duties as assigned" whether they are mandatory and what are discretionary b. Review of job description for administration and staff c. Communicate roles and responsibilities 4. Ensure adequate staffing in all schools/departments a. Provide competitive salaries b. Conduct salary study and continue to evaluate current pay scales for all positions c. Obtain qualified substitutes d. Improve substitute fill rate 5. Streamline/focus efforts based on our priorities a. Examine opportunities to reduce amount of testing b. Allow schools flexibility to customize the use of discretionary funds c. Reduce the number of initiatives that we undertake and then don't abandon them prematurely, distinguishing between district and school initiatives d. Ensure proper research, planning, training, implementation and review of initiatives 6. Provide opportunities for effective professional development and career pathway development a. Identify individual/staff needs with Individual Development Plans (IDP) b. Provide job embedded professional development c. Explore expanded paid professional development for teachers/staff d. Continued implementation of Aiken Leads, the career pathway initiative for employees

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 1.1.1.2 Improve Teacher Efficacy

Action Step:

Provide focused observations (instructional framework) with feedback each month. Conduct Learning Walks to observe peers and provide feedback. Continue to grow PLC capacity through professional development. Develop common text annotations (school-wide) to support students' comprehension and analysis of text. Provide professional development to support teachers on student engagement strategies.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

8/8/2022

Estimated Completion Date:

5/28/2027

S 1.1.2 Investigate a modified year-round calendar: Parent, Staff and Student Perceptions of implementation at conclusion of year 1 Number of students served during intercession weeks Academic growth among students served during intercession Review and analysis of Modified Calendar Survey

Evidence-Based Research:

Fitzpatrick D, Burns J. PROTOCOL:Single-track year-round education for improving academicachievement in U.S. K-12 schools: Results of a meta-analysis.Campbell Systematic Reviews. 2019;15:e1053.<https://doi.org/10.1002/cl.105326> of 28|FITZPATRICK and BURNS

AS 1.1.2.1 Investigate a modified year-round calendar

Action Step:

A. Establish a committee of all stakeholders: community members, parents, students, teachers, administrators, district staff, support staff, school board representatives Research modified calendar concept: 1. Research districts with successful implementation 2. Investigate potential impact on time, costs, resources, students, staff and families (child care?), transportation, facility projects, hiring/staffing 3. Investigate legal requirements with State department 4. Develop implementation timeline B. Develop draft calendar(s) for review: 1. Explore possibility of early dismissal for professional development opportunities for teachers, and/or teacher collaboration/planning C. Provide communication, gather input, and provide feedback: 1. Disseminate details regarding the structure of the calendar and total instructional days 2. Conduct surveys 3. Schedule town hall meetings 4. Provide timely feedback

Person Responsible:

Chief Officer of Operations and Assistant Superintendent of Elementary Schools

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2025

S 1.1.3 Create a unified school district through effective and timely communication, equal access, and increased involvement.

Evidence-Based Research:

Natale, K., Lubniewski, K. (2018). Use of Communication and Technology among Educational Professionals and Families. International Electronic Journal of Elementary Education. This report is available at <https://files.eric.ed.gov/fulltext/EJ1172270.pdf>

AS 1.1.3.1 Implement a unified school district through effective and timely communication, equal access, and increased involvement.

Action Step:

A. Provide frequent communication: 1. Provide weekly updates to all stakeholders as appropriate (teacher specific, community specific, etc.) 2. Review/analyze ways we disseminate information, adjust as needed to ensure all stakeholders are reached 3. Continue to focus on the "why" - provide frequent reminders to stakeholders of our mission 4. Ensure transparency of information 5. Translate information/documentation in order so all parents receive information in a language that they understand B. Ensure 2-way communication and provide opportunities for feedback: 1. Conduct surveys or other avenues to allow for input 2. Provide timely feedback in multiple formats: results, graphs, etc. C. Ensure all schools have equal opportunities for student success: 1. Provide equal access and resources 2. Highlight all schools across the district D. Demonstrate visibility, accessibility, and support by district leadership through regular school visits E. Provide ACPSD community events: 1. Town hall meetings 2. Parent advisory meetings 3. Student advisory meetings 4. Ecumenical advisory meetings 5. Community partnerships 6. Whole district-type events that bring students/staff together 7. Field day activities, ex: 5K runs, etc. 8. Day of Caring and Principal for a Day

Person Responsible:

Director of Communications

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

S 1.1.4 Increase student access to opportunities to develop interests in College and Career and Technical Education. Analysis of class offerings districtwide Career pathway curriculum for K-12 Increase staffing in counselor positions and technology positions Evidence-Based Research:

Dana Ansel, Shaun Dougherty, Walter Ecton, Kristian Holden & Roddy Theobald (2022) Student Interest and Equitable Access to Career and Technical Education High Schools of Choice, Journal of School Choice, DOI: 10.1080/15582159.2022.2039427

AS 1.1.4.1 Provide equitable opportunities and access for students.

Action Step:

A. Analyze class offerings: 1. Obtain student and community input on career center and elective classes for students to ensure opportunities to explore careers are given 2. Explore the possibility of a high school arts/music/creative magnet school 3. Communicate career paths to all students at all grade levels B. Provide funding to support equitable programming across all schools regardless of school size: 1. Instructional offerings 2. Athletics 3. Transportation 4. Staffing 5. Facilities C. Provide awareness and access to resources for college and career pathways: 1. Provide website location for those opportunities such as dual enrollment, career education, early college, Aiken Scholars Academy, etc. D. Contract for periodic demographic zoning studies to utilize facilities to their potential E. Provide support for parents such as: parenting classes, tutoring, homework help, technology, etc. F. Provide Wi-Fi to students who do not have access G. Provide free breakfast and lunch for all students: 1. Continue to explore additional CEP opportunities H. Increase funding for instructional supplies for all schools I. Provide adequate staffing: 1. Reduce counselor/student ratios to provide adequate SEL support 2. Increase the number of computer technicians to support 1-1 3. Increase staffing for Maintenance 4. Increase staffing for Safety and Security System installation and maintenance J. Establish care closets in all schools stocked with hygiene items, school supplies, spare clothes, etc.

Person Responsible:

Chief Officer of Operations and Student Services

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2 Student Achievement* (On Track for Success)

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. - By 2027, increase the percentage of students in second grade who are on track for success in English Language Arts from 68.9% and 70.0% and Mathematics from to 75.5% and 78.0%. - Increase the number of CTE completers from 423 to 650 by spring 2027. - By 2027, increase the percentage of students who pass End Of Course assessments with a 3 or higher from 43.3% to 55.0%. - By 2027, we will increase the percentage of elementary students meeting or exceeding state standards in Science from 45.2% to 63.2%. - By 2027 we will increase the percentage of middle school students meeting and/or exceeding state standards in science from 42.3% to 61.92%. - By 2027 we will increase the percentage of high school students meeting or exceeding state standards in science from 40.2% to 61.08%.

PM 2.1 By 2025 increase 2nd grade on track spring assessment in ELA to 58.25% By 2025 increase 2nd grade on track spring assessment in math to 51.4% Increase CTE completers to increase from 679 by 2025. By 2025, increase pass percentage EOC with a 3+ from 49.25% to 50.4% By 2025, increase elementary M/E in Science from 45.2% to 56.12% By 2025, increase middle school M/E in Science from 42.3% to 54.07%. By 2025, increase high school M/E in Science from 40.2% to 52.73%.

Analysis of Actual vs. Projected Data:

Second grade who are on track for success in English Language Arts Projected: Baseline 2021-2022: 68.9%; 2022-2023: 69.12%; 2023-2024: 69.34%; 2024-2025: 69.56%; 2025-26: 69.78%; 2026-27: 70% Actual: Baseline 2021-2022: 68.9%; 2022-2023: 49.3%; 2023-2024: 35.4%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Second grade who are on track for success in Mathematics Projected: Baseline 2021-2022: 75.5%; 2022-2023: 76.0%; 2023-2024: 76.5%; 2024-2025: 77.0%; 2025-26: 77.5%; 2026-27: 78% Actual: Baseline 2021-2022: 75.5%; 2022-2023: 55.0%; 2023-2024: 56.0%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Number of CTE completers Projected: Baseline 2021-2022: 423; 2022-2023: 468.4; 2023-2024: 513.8; 2024-2025: 559.2; 2025-26: 604.6; 2026-27: 650 Actual: Baseline 2021-2022: 423; 2022-2023: 514; 2023-2024: 679; 2024-2025: ___; 2025-26: ___; 2026-27: ___ Percentage of students who pass End Of Course assessments with a 3 or higher Projected: Baseline 2021-2022: 43.5%; 2022-2023: 45.8%; 2023-2024: 48.1%; 2024-2025: 50.4%; 2025-26: 52.7%; 2026-27: 55% Actual: Baseline 2021-2022: 43.5%; 2022-2023: 45.8%; 2023-2024: 49.25%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Elementary School students meeting or exceeding state standards in Science Projected: Baseline 2021-2022: 45.5%; 2022-2023: 49.04%; 2023-2024: 52.58%; 2024-2025: 56.12%; 2025-26: 59.66%; 2026-27: 63.2% Actual: Baseline 2021-2022: 45.2%; 2022-2023: 45.8%; 2023-2024: 49.25%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Middle School students meeting or exceeding state standards in Science Projected: Baseline 2021-2022: 42.3%; 2022-2023: 46.22%; 2023-2024: 50.15%; 2024-2025: 54.07%; 2025-26: 57.99%; 2026-27: 61.92% Actual: Baseline 2021-2022: 42.3%; 2022-2023: 45.8%; 2023-2024: 49.25%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% High school students meeting or exceeding state standards in Science Projected: Baseline 2021-2022: 40.2%; 2022-2023: 44.38%; 2023-2024: 47.55%; 2024-2025: 52.73%; 2025-26: 56.90%; 2026-27: 61.08% Actual: Baseline 2021-2022: 40.2%; 2022-2023: 45.8%; 2023-2024: 49.25%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

2.1.1 Increase number of students served in ACPSD Early Learning Programs Increase percentage of Early Learning & Head Start students demonstrating Kindergarten Readiness

Evidence-Based Research:

Diamond, K.E., Justice, L.M., Siegler, R.S., & Snyder, P.A. (2013). Synthesis of IES Research on Early Intervention and Early Childhood Education. (NCSEER 2013-3001). Washington, DC: National Center for Special Education Research, Institute of Education Sciences, U.S. Department of Education. This report is available on the IES website at <http://ies.ed.gov/>.

AS 2.1.1.1 Expanded early learning opportunities

Action Step:

- A. Evaluate current offerings for early learners.
- B. Investigate funding opportunities to increase enrollment
- C. Prioritize resources (funding and availability) based on community needs
- D. Investigate partnerships to include training of community early learning centers
- E. Create a campaign to increase awareness of offerings
- F. Implement new offerings across the district
- G. Expand evaluation measurement of efficacy of programs

Person Responsible:

Director of Early Learning

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.2 Personalized learning for all: Establish goals for ACPSD students based on individual needs, post-secondary pathways, and learning styles Complete implementation of personalized student learning plan Parent Indicator: percentage indicating they receive regular updates on their child's educational progress.

Evidence-Based Research:

Candace Walkington & Matthew L. Bernacki (2020) Appraising research on personalized learning: Definitions, theoretical alignment, advancements, and future directions, Journal of Research on Technology in Education, 52:3, 235-252, DOI: 10.1080/15391523.2020.1747757

AS 2.1.2.1 Personalized learning for all

Action Step:

A. Create a task force for personalized learning to research current school-based practices and define outcomes of personalized learning. B. Establish goals for ACPSD students based on individual needs, post-secondary pathways, and learning styles. C. Create a plan for ongoing teacher training and support to implement personalized learning. D. Develop, implement, and evaluate professional development. E. Implement personalized learning for all. F. Evaluate the effectiveness on student outcomes. G. Celebrate personalized learning outcomes at all levels.

Person Responsible:

Director of Curriculum Services

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 2.1.3 Expanded opportunities and participation in Career and Technology Education (CTE) learning: Increase percentage of seniors completing a CTE pathway

Evidence-Based Research:

Dana Ansel, Shaun Dougherty, Walter Ecton, Kristian Holden & Roddy Theobald (2022) Student Interest and Equitable Access to Career and Technical Education High Schools of Choice, Journal of School Choice, DOI: 10.1080/15582159.2022.2039427 AS 2.1.3.1 Expanded opportunities and participation in Career and Technology Education (CTE) learning.

AS 2.1.3.1 Expanded opportunities and participation in Career and Technology Education (CTE) learning.

Action Step:

A. Create a K-12 district-wide task force comprised of all stakeholder groups to identify opportunities available, community needs, and areas of expansion of programs. B. Identify future trends and research to offer innovative learning experiences. C. Explore ways to offer expanded access for students with disabilities. D. Create an awareness campaign of CTE offerings and future employment opportunities beginning in elementary school utilizing post-completers of the programs. E. Explore how block scheduling can increase access and opportunity to CTE offerings. F. Evaluate the impact of the expanded CTE program.

Person Responsible:

Director of Career and Technology Education

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.4 Mathematical proficiency for all: Reduce the gap between mean end-of-the-year Quantile scores and EOY College and Career Readiness target levels in mathematics Documentation of training and support for teachers in Mathematics curriculum Documentation of systemic interventions Formal and informal observations and coaching support Assessments and data debriefings

Evidence-Based Research:

Burns, M. and Pulles, S. M. (2022). Alignment of K-8 Mathematics Interventions with Strands of Mathematical Proficiency in Meta-Analytic Research. *Psychology in the Schools*, Volume 59, Issue 6. The article may be accessed at: <https://doi.org/10.1002/pits.22676>

2.1.4.1 Mathematical proficiency for all

Action Step:

A. Clearly define mathematical proficiency at all levels to include automaticity and conceptual understanding B. Evaluate current mathematical proficiency at all levels C. Investigate and implement targeted evidence-based practices for mathematics instruction to include components such as mathematical process standards, automaticity, and conceptual understanding D. Provide ongoing training and support for teachers E. Investigate the use of technological tools to support mathematical proficiency F. Utilize data for ongoing monitoring and evaluation G. Implement and monitor systemic interventions H. Use formal and informal observations and coaching support to provide teacher feedback on high-quality instruction I. Utilize assessments and data debriefings to provide feedback to students, teachers, and administrators J. Implement teacher and student goal setting conferences

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.5 Reading proficiency for all Documentation of training and support for teachers in English Language Arts curriculum Documentation of systemic interventions Formal and informal observations and coaching support Assessments and data debriefings

Evidence-Based Research:

Durda, T., Artelt, C., Lechner, C.M. et al. Proficiency level descriptors for low reading proficiency: An integrative process model. *Int Rev Educ* 66, 211-233 (2020). <https://doi.org/10.1007/s11159-020-09834-1>

2.1.5.1 Reading proficiency for all

Action Step:

A. Clearly define reading proficiency at all levels B. Identify current progress monitoring tools and provide support in the use of these tools C. Evaluate current reading proficiency at all levels D. Provide professional development on high-quality core instruction based on the literacy framework E. Utilize data for ongoing monitoring and evaluation F. Implement and monitor systemic interventions G. Use formal and informal observations and coaching support to provide teacher feedback on high-quality instruction H. Utilize assessments and data debriefings to provide feedback to students, teachers, and administrators I. Implement teacher and student goal setting conferences

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.6 Inclusive learning experiences so students of all abilities and disabilities have equal access to high quality learning experiences. Review of course offerings for students of all abilities, but specifically students with disabilities. Identify and prioritize resources. Program evaluation for student offerings

Evidence-Based Research:

Diamond, K.E., Justice, L.M., Siegler, R.S., & Snyder, P.A. (2013). Synthesis of IES Research on Early Intervention and Early Childhood Education. (NCSEER 2013-3001). Washington, DC: National Center for Special Education Research, Institute of Education Sciences, U.S. Department of Education. This report is available on the IES website at <http://ies.ed.gov/>.

2.1.6.1 Inclusive learning experiences so students of all abilities and disabilities have equal access to high quality learning experiences.

Action Step:

- A. Evaluate current offerings for early learners.
- B. Investigate funding opportunities to increase enrollment
- C. Prioritize resources (funding and availability) based on community needs
- D. Investigate partnerships to include training of community early learning centers
- E. Create a campaign to increase awareness of offerings
- F. Implement new offerings across the district
- G. Expand evaluation measurement of efficacy of programs

Person Responsible:

Director of Early Learning and Assistant Superintendent of Special Programs

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.7 Systemic academic and behavioral interventions at all levels Identification of academic and behavioral interventions Bank of resources to use as interventions Documentation of training and supports for all staff

Evidence-Based Research:

Annis, Kevin Daniel, "Using multi-tiered systems of support to improve student outcomes" (2020). Masters Projects. 15. <https://scholarworks.gvsu.edu/gradprojects/15>

2.1.7.1 Systemic academic and behavioral interventions at all levels.

Action Step:

- A. Evaluate current academic and behavioral interventions through ACPSD's multi-tiered system of supports
- B. Research evidence-based interventions for academics and behavior
- C. Create a bank of resources to use as interventions
- D. Provide ongoing training and supports for all staff
- E. Assist schools in completing resource mapping for academics and behaviors
- F. Monitor and evaluate academic and behavioral outcomes

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.8 Percentage of Teachers Trained on Instruction Hub/ Percentage of Teacher utilization of Instruction Hub Report of certified staff usage of professional development library

Evidence-Based Research:

Jennifer Gore & Brooke Rosser (2022) Beyond content-focused professional development: powerful professional learning through genuine learning communities across grades and subjects, Professional Development in Education, 48:2, 218-232, DOI: 10.1080/19415257.2020.1725904

AS 2.1.8.1 Comprehensive professional development library

Action Step:

A. Evaluate the needs of all staff to determine professional development offerings. B. Compile and categorize current professional development offerings. C. Create differentiated professional development offerings based on identified needs. D. Develop a roll out plan for utilizing Professional Learn throughout the district. E. Evaluate the effectiveness of comprehensive professional development library.

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.9 Digitally proficient teachers and students: Implementation of the SC Computer Science and Digital Literacy Standards Percentage of teachers scoring proficient on digital proficiency test, Integration of Digital Literacy standards within curriculum maps Implementation of assessment plan aimed at measuring digital proficiency standards at each level. Taskforce meeting agendas/minutes Training and support plan for increasing digital proficiency for students and staff

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 2.1.9.1 Digitally proficient teachers and students

Action Step:

A. Define digital proficiency for students and staff at all levels using the South Carolina Digital Literacy standards B. Create a taskforce for digital proficiency to establish a continuum of digital proficiency for K-12 C. Develop and implement a plan for ongoing training and

support D. Develop and conduct formal and informal assessments to evaluate digital proficiency E. Monitor and adjust the continuum based on current technological advancements

Person Responsible:

Executive Director of Technology

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 2.1.10 Purposeful use of technology: Percentage of teachers indicating that "Computers are used effectively for instruction at my school." Percentage of students indicating agreement that I use computers and other technology at my school to help me learn.* Evaluate current uses of technology using technology framework such as SAMR model Training and development plan for purposeful use of technology for both teachers and students Bank of digital tools and resources for all level

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 2.1.10.1 Purposeful use of technology

Action Step:

A. Utilize LVE task force to define purposeful use and establish expectations at each level B. Use a technology framework such as SAMR model to evaluate current uses of technology C. Create a training and development plan for purposeful use of technology for both teachers and students D. Create a bank of digital tools and resources for all levels including a training plan for ongoing support E. Conduct formal and informal observations to assess the instructional use of technology

Person Responsible:

Executive Director of Technology

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 2.1.11 Percentage of families indicating they can access the internet at home (registration data) Percentage of student population accessing the digital learning management system (Schoolology & Edmentum) Review and evaluate the data on internet connectivity Create a list of potential funding sources

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 2.1.11.1 Expanded access to the Internet

Action Step:

A. Evaluate the data on internet connectivity B. Investigate community partnerships to expand access to rural areas C. Continue to supply hotspots to students in need D. Investigate funding sources to assist with public internet E. Investigate the use of buses as mobile hotspots F. Secure expanded access

Person Responsible:

Executive Director of Technology

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

2.1.12 Expand course offerings in the cyber field at all schools Expand enrichment opportunities focused on cyber-related activities (CyberPatriot & National Cyber League) - number of schools with offerings and number of students participating Expand relationship with the USC Aiken Center for Cyber Initiatives and Awareness (CCIA) to help build teacher content knowledge and awareness in cyber.

Evidence-Based Research:

Dana Ansel, Shaun Dougherty, Walter Ecton, Kristian Holden & Roddy Theobald (2022) Student Interest and Equitable Access to Career and Technical Education High Schools of Choice, Journal of School Choice, DOI: 10.1080/15582159.2022.2039427

AS 2.1.12.1 Expanded cyber partnerships and opportunities

Action Step:

A. Leverage current partnerships to expand cyber opportunities B. Create a campaign to increase awareness of cyber opportunities at all levels to all stakeholders C. Expand course offerings in the cyber field at all schools D. Conduct ongoing research of possible opportunities/trends and create a list to disseminate to all levels E. Expand enrichment opportunities focused on cyber-related activities F. Research possible funding sources to expand cyber-related offerings G. Provide ongoing support and training

Person Responsible:

Director of Career and Technology Education

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

3 Student Achievement* (Academic Achievement)

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. By 2027 we will increase the percentage of 1st grade students meeting the grade level standard as measured by iReady spring assessment to 66% By 2027 we will increase the percentage of 2nd grade students meeting the grade level standard as measured by iReady spring assessment to 64.8% By 2027, we will increase the percentage of elementary students who Meet or Exceed state standards in English Language Arts to 65.8% By 2027, we will increase the percentage of middle school students who Meet or Exceed state standards in English Language Arts to 64% By 2027, we will increase the percentage of high school students who Meet or Exceed state

standards in English Language Arts (English 2 End of Course (EOC) assessment to 69.1% By 2027 we will increase the percentage of 1st grade students on track to meeting grade level in mathematics to 61.6% By 2027 we will increase the percentage of 2nd grade students on track to meeting grade level standards in mathematics to 59.3% By 2027, we will increase the percentage of elementary students who Meet or Exceed state standards in Mathematics to 61.8% By 2027, we will increase the percentage of middle school students who Meet or Exceed state standards in Mathematics to 43.9% By 2027, we will increase the percentage of high school students who Meet or Exceed state standards in Mathematics (Algebra 1) End of Course (EOC) assessment to 60.8%

PM 3.1 By 2025, increase 1st grade students Meet by iReady to 61.5% By 2025, increase 2nd grade students Meet by iReady to 58.25% By 2025, increase elementary Meet or Exceed in ELA to 57.28% By 2025, increase middle Meet or Exceed in ELA to 55.12% By 2025, increase high Meet or Exceed in English 2 to 66.98% By 2025, increase 1st grade students Meet by iReady to 54.9% By 2025 increase 2nd grade students Meet by iReady to 41.4% By 2025, increase elementary Meet or Exceed in Math to 52.96%

Analysis of Actual vs. Projected Data:

1st grade meets ELA by iReady Projected: *2024-2025: 57.0%; 2025-2026: 61.5%; 2026-2027: 66% Actual: 2024-2025: 57.0%; 2025-2026: ___%; 2026-2027: ___% 2nd grade meet ELA by iReady Projected: 2024-2025: 54.7%; 2025-26: 58.25%; 2026-27: 64.8% Actual: 2024-2025: 54.7%; 2025-2026: ___%; 2026-2027: ___% Elementary school Meet or Exceed ELA Projected: 2021-2022: 44.5%; 2022-2023: 48.76%; 2023-2024: 53.02%; 2024-2025: 57.28%; 2025-2026: 61.54%; 2026-2027: 65.8% Actual: 2021-2022: 44.5%; 2022-2023: 52%; 2023-2024: 50.8%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Middle school Meet or Exceed ELA Projected: 2021-2022: 41.8%; 2022-2023: 46.24%; 2023-2024: 50.68%; 2024-2025: 55.12%; 2025-2026: 59.56%; 2026-2027: 64% Actual: 2021-2022: 41.8%; 2022-2023: 49.4%; 2023-2024: 48.5%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% High school s Meet or Exceed English 2 Projected: 2021-2022: 63.8%; 2022-2023: 63.3%; 2023-2024: 64.86%; 2023-2024: 65.92%; 2024-2025: 66.98%; 2025-2026: 68.04%; 2026-2027: 69.1% Actual: 2021-2022: 63.8%; 2022-2023: 63.3%; 2023-2024: 60.3%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% 1st grade meets Math by iReady Projected: 2024-2025: 48.2%; 2025-2026: 54.9%; 2026-2027: 61.6% Actual: 2024-2025: 48.2%; 2025-2026: ___%; 2026-2027: ___% 2nd grade meets Math by iReady Projected: 2024-2025: 43.5%; 2025-2026: 51.4%; 2026-2027: 59.3% Actual: 2024-2025: 43.5%; 2025-2026: ___%; 2026-2027: ___% Elementary school Meet or Exceed in Math Projected: 2021-2022: 39.73%; 2022-2023: 44.14%; 2023-2024: 48.55%; 2024-2025: 52.96%; 2025-2026: 57.37%; 2026-2027: 61.8% Actual: 2021-2022: 39.73%; 2022-2023: 42.4%; 2023-2024: 42.87%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Middle school Meet or Exceed in Math Projected: 2021-2022: 24.97%; 2022-2023: 28.76%; 2023-2024: 32.55%; 2024-2025: 36.34%; 2025-2026: 40.13%; 2026-2027: 43.9% Actual: 2021-2022: 24.97%; 2022-2023: 25.3%; 2023-2024: 24.87%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% High school Meet or Exceed Algebra 1 Projected: 2021-2022: 48.2%; 2022-2023: 50.62%; 2023-2024: 53.04%; 2024-2025: 55.46%; 2025-2026: 57.88%; 2026-2027: 60.28% Actual: 2021-2022: 48.2%; 2022-2023: 31.6%; 2023-2024: 38.2%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___%

SI 3.1.1 Formative assessments Formative assessments will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters and analyzed.

Evidence-Based Research:

Herman, J. L., Osmundson, E., & Dietel, R. (2010). Benchmark assessments for improved learning (AACC Policy Brief). Los Angeles, CA: University of California.

AS 3.1.1.1 Formative Assessments

Action Step:

Formative assessments (NWEA MAP) will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 3.1.1.2 Data debriefing and analysis

Action Step:

School-based instructional teams, with support from district content interventionists, regular meet to analyze data to make informed instructional decisions leading to improved student achievement.

Person Responsible:

Assistant Superintendents

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 3.1.1.3 Provide reading and math intervention

Action Step:

A. Provide reading intervention with research-based curriculum. B. Provide math intervention with research-based curriculum. C. Provide school based and in home instructional intervention opportunities before, during, and after school and during the summer. D. Provide Reading Coaches in elementary schools. E. NWEA MAP Reading and Math

Person Responsible:

Assistant Superintendents

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

4 Student Achievement* (Multilingual Learners)

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose by increasing the percentage of multi-lingual students meeting their language proficiency targets from 38.7% to 45.48% by 2027.

PM 4.1 We will increase the percentage of multi-lingual students meeting their language proficiency targets from 38.7% to 40.96% by 2025.

Analysis of Actual vs. Projected Data:

Projected: Baseline 2023-2024: 38.7%; 2024-2025: 40.96%; 2025-26: 43.22%; 2026-27: 45.48% Actual: Baseline 2023-2024: 38.7%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

4.1.1 Formative assessments Formative assessments will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters to analyze multilingual learner achievement. ILAT Folders will be reviewed to assess effectiveness of accommodations and instruction.

Evidence-Based Research:

Herman, J. L., Osmundson, E., & Dietel, R. (2010). Benchmark assessments for improved learning (AACC Policy Brief). Los Angeles, CA: University of California.

AS 4.1.1.1 Formative Assessments Action Step:

Action Step:

Formative assessments will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters to analyze multilingual learner achievement. ILAT Folders will be reviewed to assess effectiveness of accommodations and instruction.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 4.1.1.2 Data debriefing and analysis

Action Step:

School-based instructional teams with support from ML Teachers will meet to analyze data to make informed instructional decisions leading to improved student achievement for multilingual learners.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

5 Student Achievement* (Graduation and CTE)

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose by providing Advanced Opportunities for Students to demonstrate proficiency in job related skills to increase employability opportunities upon graduation: By 2027 we will increase the number of Career and Technical Education (CTE) completers from 423 to 650. By 2027, we will increase high school graduation rate to 91.0%. By 2027, we will increase college or career readiness among graduating students from 68.4% to 75%. By 2027 we will increase the percentage of freshman students on track to graduation from 79.3% to 82.3

PM 5.1 By 2025, we will maintain or increase the number of Career and Technical Education (CTE) completers to 679 (559.2). By 2025, we will increase high school graduation rate from 84.5% to 90.56%. By 2025, we will increase college or career readiness among graduating students from 68.4% to 90.56%. By 2025, we will maintain or increase the percentage of freshman students on track to graduation to 79.3% (76.55%).

Analysis of Actual vs. Projected Data:

Career and Technical Education (CTE) completers Projected: 2021-2022: 423; 2022-2023: 468.4; 2023-2024: 513.8; 2024-2025: 559.2; 2025-2026: 604.6; 2026-2027: 650 Actual: 2021-2022: 423; 2022-2023: 614; 2023-2024: 679; 2024-2025: ____; 2025-2026: ____; 2026-2027: ____ High school graduation rate Projected: 2021-2022: 89.9%; 2022-2023: 90.12%; 2023-2024: 90.34%; 2024-2025: 90.56%; 2025-2026: 90.78%; 2026-2027: 91.0% Actual: 2021-2022: 89.9%; 2022-2023: 88.7%; 2023-2024: 84.5%; 2024-2025: ____%; 2025-2026: ____%; 2026-2027: ____% College or career readiness Projected: 2021-2022: 73.6%; 2022-2023: 90.12%; 2023-2024: 90.34%; 2024-2025: 90.56%; 2025-2026: 90.78%; 2026-2027: 75% Actual: 2021-2022: 73.6%; 2022-2023: 73.1%; 2023-2024: 68.4%; 2024-2025: ____%; 2025-2026: ____%; 2026-2027: ____% Freshman students on track to graduation Projected: 2021-2022: N/A; 2022-2023: 70.8%; 2023-2024: 73.68%; 2024-2025: 76.55%; 2025-2026: 79.43%; 2026-2027: 82.3% Actual: 2021-2022: N/A; 2022-2023: 70.8%; 2023-2024: 79.3%; 2024-2025: ____%; 2025-2026: ____%; 2026-2027: ____%

S 5.1.1 Four Year Graduation Rate Review and analyze data from the following: Career and Technical Education (CTE) completers High school graduation rate College or career readiness Freshman students on track to graduation

Evidence-Based Research:

Every Student Succeeds Act High School Graduation Rate: Non-Regulatory Guidance US Department of Education

AS 5.1.1.1 Provide opportunities for students to become college and career ready.

Action Step:

A. Career focused course offerings beginning in the middle school B. Strategic partnerships with business and industry C. Expanded Work-Based Learning (WBL) experiences D. Jump start program - paid summer internships

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 5.1.1.2 High Schools that Work

Action Step:

Maintain High Schools that Work and Making Middle Grades Work in all secondary schools

Person Responsible:

Assistant Superintendents of Middle and High Schools

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 5.1.1.3 Virtual Opportunities

Action Step:

Continue partnership with SC Virtual, Aiken County Virtual Academy (ACVA) to provide expanded course offerings and opportunities for credit and content recovery.

Person Responsible:

Director of SOAR

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 5.1.1.4 Provide reading intervention

Action Step:

A. Provide reading intervention research-based curriculum. B. Provide school based and in home instructional intervention opportunities before, during, and after school and during the summer.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

6 Gifted and Talented: Academic* (District Plans Only)

Performance Goal:

By the year 2026-2027, the percentage of students identified as Gifted and Talented in grades 3-8 scoring Exceeds on Math on SCReady will increase by 10% to 56.54%.

PM 6.1 The percentage of students identified as Gifted and Talented in grades 3-8 scoring Exceeds on math on SCReady will increase from 28% to 54.48% by 2025.

Analysis of Actual vs. Projected Data:

Projected: Baseline 2021-2022: 51.4%; 2022-2023: 52.43%; 2023-2024: 53.46%; 2024-2025: 54.48%; 2025-26: 55.51%; 2026-27: 56.54% Actual: Baseline 2021-2022: 51.4%; 2022-2023: 46.1%; 2023-2024: 28%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%; 2025-26: ___%; 2026-27: ___%

S 6.1.1 SCReady math scores Evidence-Based Research:

Evidence-Based Research: Van Tassel-Baska, J. (2015). Gifted education in the age of content standards. In T. Kettler (Ed.), Modern curriculum for gifted and advanced academic students (pp. 69-88). Waco, TX: Prufrock Press, Inc. Xiang, Y. Dahlin, M., Cronin, J., Theaker, R., Durant, S. (2011). Do high flyers maintain their altitude? Performance trends of top student. Retrieved from <http://eric.ed.gov>

AS 6.1.1.1 Gifted and Talented Professional Development

Action Step:

Professional development specifically focused on research-based instructional strategies and best practices will be provided for gifted and talented teachers.

Person Responsible:

Director of Teaching and Learning

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

7 Gifted and Talented: Academic* (District Plans Only)

Performance Goal:

By the year 2026-2027, the percentage of students identified as Gifted and Talented in grades 3-8 scoring Exceeds on ELA on SCReady will increase by 10% to 67.32%.

PM 7.1 The percentage of students identified as Gifted and Talented in grades 3-8 scoring Exceeds on English Language Arts on SCReady will increase from 40% to 64.87% by 2025.

Analysis of Actual vs. Projected Data:

Projected: Baseline 2021-2022: 61.2%; 2022-2023: 62.42%; 2023-2024: 63.65%; 2024-2025: 64.87%; 2025-26: 66.10%; 2026-27: 67.32% Actual: Baseline 2021-2022: 61.2%; 2022-2023: 66.4%; 2023-2024: 40%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 7.1.1 SCReady ELA scores

Evidence-Based Research:

Van Tassel-Baska, J. (2015). Gifted education in the age of content standards. In T. Kettler (Ed.), Modern curriculum for gifted and advanced academic students (pp. 69-88). Waco, TX: Prufrock Press, Inc. Xiang, Y. Dahlin, M., Cronin, J., Theaker, R., Durant, S. (2011). Do high flyers maintain their altitude? Performance trends of top student. Retrieved from <http://eric.ed.gov>

AS 7.1.1.1 Gifted and Talented Professional Development

Action Step:

Professional development specifically focused on research-based instructional strategies and best practices will be provided for gifted and talented teachers.

Person Responsible:

Director of Teaching and Learning

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

8 School Climate* (School Climate)

Performance Goal:

We will leverage a variety of impactful stakeholder partnerships as measured by the SC Report Card overall perception of School Climate among primary stakeholders including teachers, students and parents from 62.9% to 72.0% by 2027.

PM 8.1 We will leverage a variety of impactful stakeholder partnerships as measured by the SC Report Card overall perception of School Climate among primary stakeholders including teachers, students and parents by maintaining or increasing to 70.3% by 2025.

Analysis of Actual vs. Projected Data:

ACPSD Report Card School Climate: Projected: Baseline 2021-2022: 62.9%; 2022-2023: 64.72%; 2023-2024: 66.54%; 2024-2025: 68.36%; 2025-26: 70.18%; 2026-27: 72.0% Actual: Baseline 2021-2022: 62.9%; 2022-2023: 65.0%; 2023-2024: 70.3%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 8.1.1 Impactful Stakeholder Partnerships: Stakeholder Surveys; Stakeholder Participation

Evidence-Based Research:

Examining Relationship between Teachers' Self-Efficacy and Job Satisfaction Türkoglu, Muhammet Emin; Cansoy, Ramazan; Parlak, Hanifi Universal Journal of Educational Research, v5 n5 p765-772 2017 School-Related Social Support and Students' Perceived Life Satisfaction Danielsen, Anne G.; Samdal, Oddrun; Hetland, Jørn; Wold, Bente Journal of Educational Research, v102 n4 p303-320 Mar-Apr 2009 School-Family Relationships, School Satisfaction and the Academic Achievement of Young People Hampden-Thompson, Gillian; Galindo, Claudia Educational Review, v69 n2 p248-265 2017

AS 8.1.1.1 Partnerships to guide pathway options for student success

Action Step:

A. Conduct a needs assessment survey to identify specific opportunities for stakeholders within each level. B. Establish a K-12 approach to career and college pathways. C. Develop a database of business and stakeholder partners. D. Create a standardized SWOT analysis tool. E. Create an approach to integrate stakeholder opportunities with stakeholder partners. F. Conduct a self-assessment of our work-based learning practices within ACPSD to identify barriers and become a model partner.

Person Responsible:

Director of Communications and Community Partnerships

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 8.1.1.2 Measurable goals that foster accountability and student success

Action Step:

A. Create standards for success that hold all parties accountable. B. Develop measurable goals. C. Design level-specific rubrics to measure student success. D. Design level-specific rubrics to measure partnership success.

Person Responsible:

Director of Communications and Community Partnerships

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 8.1.1.3 Well-informed community that understands the district's "how" and "why"

Action Step:

A. Implement a proactive communications plan for community education such as "do you know" campaigns, area-based awareness workshops, student success showcases, etc. B. Implement a proactive communications plan for internal stakeholder education such as professional development, "do you know" campaigns, vertical articulation, student success showcases, etc. C. Develop and implement periodic stakeholder surveys to measure current knowledge of the district's "how" and "why." D. Streamline communication for stakeholders.

Person Responsible:

Director of Communications and Community Partnerships

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 8.1.1.4 Targeted recruitment of stakeholder partnerships

Action Step:

A. Identify underutilized community groups such as retirees, equestrians, military, etc. and seek sustainable partnerships. B. Sustain and strengthen current partnerships by highlighting successes, exploring new opportunities, celebrating commitments, etc. C. Internal employees and schools D. Promote School Improvement Councils (SIC), Parent Teacher Organizations (PTO and PTA), Title I, II, and III constituency committees, and other school-based and district organizations. E. Expand advisory committees to include constituencies such as manufacturing, professional, civic, and other organizations

Person Responsible:

Director of Communications and Community Partnerships and Director of Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

9 Teacher/Administrator Quality* (Recruitment and Retention)

Performance Goal:

We will recruit, support, and retain a group of highly competent and passionate individuals as evidenced by reducing the district turnover rate for teachers from the 17.3% in 2021-2022 to 2.0% by 2026-2027, custodian turnover rate from 24.0% in 2021-2022 to 20.0% by 2026-2027, bus driver turnover from 8% in 2021-2022 to 6% by 2026-2027, and special education aide turnover from 14% in 2021-2022 to 10% by 2026-2027, increase Teachers' Perception of Working Conditions on the ACPSD Report Card of 7.02% in 2021-2022 to 8.0% by 2026-2027, increase Overall Perception of School Climate from 6.27% in 2021-2022 to 7.50% in 2026-2027, and increase the classroom teacher fill rate on the first day of school of 96.6% to 100%. Revised due to Presidential Executive Order entitled Ending Illegal Discrimination and Restoring Merit-Based Opportunity enacted on January 21, 2025.

PM 9.1 Reduce the district turnover rate for teachers from the 12.3% to 8.12% by 2025. Reduce the custodian turnover rate from 24.0% to 20.0% by 2024-2025. Reduce the bus driver turnover from 26% to 21.6% by 2025. Reduce the special education aide turnover to 7.0% for 2025. Increase Teachers' Perception of Working Conditions from 7.89% (7.61%) by 2025. Increase Overall Perception of School Climate to 7.03% by 2025. Increase the classroom teacher fill rate from 96.7% to 99.32% by 2026.

Analysis of Actual vs. Projected Data:

District turnover rate for teachers Projected: Baseline 2021-2022: 17.3%; 2022-2023: 14.24%; 2023-2024: 11.18%; 2024-2025: 8.12%; 2025-26: 5.06%; 2026-27: 2.0% Actual: Baseline 2021-2022: 17.3%; 2022-2023: 13.6%; 2023-2024: 12.3%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____% Custodian turnover rate Projected: Baseline 2021-2022: 24.0%; 2022-2023: 23.2%; 2023-2024: 22.4%; 2024-2025: 21.6%; 2025-26: 20.8%; 2026-27: 20% Actual: Baseline 2021-2022: 24.0%; 2022-2023: 48%; 2023-2024: 26%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____% Bus Driver turnover from 8% Projected: Baseline 2021-2022: 8%; 2022-2023: 7.6%; 2023-2024: 7.2%; 2024-2025: 6.8%; 2025-26: 6.4%; 2026-27: 6% Actual: Baseline 2021-2022: 8%; 2022-2023: 26%; 2023-2024: 7.0%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____% Special education aide turnover from 14% Projected: Baseline 2021-2022: 14%; 2022-2023: 13.2%; 2023-2024: 12.4%; 2024-2025: 11.6%; 2025-26: 10.8%; 2026-27: 10% Actual: Baseline 2021-2022: 14%; 2022-2023: 36%; 2023-2024: 19%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____% Teachers' Perception of Working Conditions on the ACPSD Report Card Projected: Baseline 2021-2022: 7.02; 2022-2023: 7.22; 2023-2024: 7.41; 2024-2025: 7.61; 2025-26: 7.80; 2026-27: 8.0 Actual: Baseline 2021-2022: 7.02; 2022-2023: 7.34; 2023-2024: 7.89; 2024-2025: ____; 2025-26: ____; 2026-27: ____ Overall Perception of School Climate Projected: Baseline 2021-2022: 6.27; 2022-2023: 6.512; 2023-2024: 6.76; 2024-2025: 7.01; 2025-26: 7.25; 2026-27: 7.50 Actual: Baseline 2021-2022: 6.27; 2022-2023: 6.50; 2023-2024: 7.03; 2024-2025: ____; 2025-26: ____; 2026-27: ____ Increasing the classroom teacher fill rate on the first day of school Projected: Baseline 2021-2022: 96.6%; 2022-2023: 97.28%; 2023-2024: 97.96%; 2024-2025: 98.64%; 2025-26: 99.32%; 2026-27: 100% Actual: Baseline 2021-2022: 96.6%; 2022-2023: 97.0%; 2023-2024: 95.7%; 2024-2025: 96.7%; 2025-26: ____%; 2026-27: ____%

S 9.1.1 Recruit a group of highly competent, passionate individuals: Complete and Implement a plan aimed at increasing the overall quality and effectiveness of ACPSD staff Overall ACPSD of Full-time Staff with Demographic Indicators Percentage increase year-over-year of employees

Evidence-Based Research:

Shuls, V. James, Flores, M. Joshua (2020). Improving Teacher Retention through Support and Development, Journal of Educational Leadership and Policy Studies, 4(1)

AS 9.1.1.1 Recruit a group of highly competent, passionate individuals.

Action Step:

A. Analyze current recruitment plan. B. Develop a written comprehensive recruitment plan to include: 1. Broaden the applicant pool and attract qualified candidates. 2. Implement a robust advertising campaign through online platforms. 3. Analyze historical recruitment

trends to inform planning for new recruitment calendars. C. Enhance and develop partnerships with post-secondary institutions. 1. Expand cross-functional recruitment teams. 2. Seek additional opportunities for engagement with post-secondary institutions. 3. Identify additional opportunities for collaboration with a variety of higher education institutions. D. Expand school-to-work opportunities. 1. Promote alternative pathways for career growth. 2. Engage with high school students to highlight career development opportunities. E. Analyze current HR online resources. 1. Simplify the webpage to provide quick access for prospective employees. 2. Review HRIS PowerSchool systems to identify underused resources. 3. Enhance information provided to prospective employees, including benefits information.

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

9.1.2 Support and retain staff at all levels: Complete a comprehensive review of all aspects of the current on-boarding process to identify opportunities for improvement Demographic report of all newly certified employees

Evidence-Based Research:

Shuls, V. James, Flores, M. Joshua (2020). Improving Teacher Retention through Support and Development, Journal of Educational Leadership and Policy Studies, 4(1)

AS 9.1.2.1 Support and retain staff at all levels.

Action Step:

A. Analyze and improve current on-boarding processes. 1. First year in district 2. First year in role B. Develop a written retention plan. 1. Make plans applicable to certified and classified staff. 2. Review stipends for mentors. 3. Explore additional layers of support for classified staff mentors/buddies. C. Provide job-based training for new to position classified staff through year 1 by determining critical training and support needs. D. Provide supervisor training on how to support and retain individuals at all levels. E. Enhance knowledge of various career pathways for growth within the organization. 1. Continued implementation of Aiken Leads, the career pathway initiative for employees 2. Expand Aiken Leads to provide career pathways for classified employees. F. Conduct a market analysis to determine alignment of pay scales and methods/schedules for staff.

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

9.1.3 Provide on-going support by promoting a positive work environment: Evaluation and revision of employee recognition programs at the District and School Levels Percentage agreement that "The level of teacher and staff morale is high at my school.* Percentage of agreement that "Teachers at my school are recognized and appreciated for good work."

Evidence-Based Research:

Shuls, V. James, Flores, M. Joshua (2020). Improving Teacher Retention through Support and Development, Journal of Educational Leadership and Policy Studies, 4(1)

AS 9.1.3.1 Provide on-going support by promoting a positive work environment.

Action Step:

- A. Analyze existing employee incentive and recognition programs. B. Refine written employee incentive and recognition programs to encompass staff at all levels. C. Analyze results of changes made following Job Task Analysis and determine if further action is required.
- D. Increase awareness of components and accessibility of Employee Assistance Program. E. Analyze the feasibility of stay interviews to improve work environments. F. Utilize data from exit interviews to improve work environments.

Person Responsible:

Chief Officer of Human Resources and Administration and Employee Relations Coordinator

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

10 Student Achievement* - Discontinued

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. Using the following measures: a. By 2027, increase the percentage of students in second grade who are on track for success in English Language Arts from 68.9% and 70.0% and Mathematics from to 75.5% and 78.0%. b. Increase the number of CTE completers from 423 to 650 by spring 2027. c. By 2027, increase the percentage of students who pass End Of Course assessments with a 3 or higher from 43.3% to 55.0% This Performance Goal has been discontinued. The District has shifted to utilizing Performance Goals that align to the SC School Report Card metrics beginning 07/01/2025.

PM 10.1 High Quality Instruction

Analysis of Actual vs. Projected Data:

Second grade who are on track for success in English Language Arts Projected: Baseline 2021-2022: 68.9%; 2022-2023: 69.12%; 2023-2024: 69.34%; 2024-2025: 69.56%; 2025-26: 69.78%; 2026-27: 70% Actual: Baseline 2021-2022: 68.9%; 2022-2023: 49.3%; 2023-2024: 35.4%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Second grade who are on track for success in Mathematics Projected: Baseline 2021-2022: 75.5%; 2022-2023: 76.0%; 2023-2024: 76.5%; 2024-2025: 77.0%; 2025-26: 77.5%; 2026-27: 78% Actual: Baseline 2021-2022: 75.5%; 2022-2023: 55.0%; 2023-2024: 56.0%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___% Number of CTE completers Projected: Baseline 2021-2022: 423; 2022-2023: 468.4; 2023-2024: 513.8; 2024-2025: 559.2; 2025-26: 604.6; 2026-27: 650 Actual: Baseline 2021-2022: 423; 2022-2023: 514; 2023-2024: 679; 2024-2025: ___; 2025-26: ___; 2026-27: ___ Percentage of students who pass End Of Course assessments with a 3 or higher Projected: Baseline 2021-2022: 43.5%; 2022-2023: 45.8%; 2023-2024: 48.1%; 2024-2025: 50.4%; 2025-26: 52.7%; 2026-27: 55% Actual: Baseline 2021-2022: 43.5%; 2022-2023: 45.8%; 2023-2024: 49.25%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 10.1.1 Increase number of students served in ACPSD Early Learning Programs Increase percentage of Early Learning & Head Start students demonstrating Kindergarten Readiness

Evidence-Based Research:

Diamond, K.E., Justice, L.M., Siegler, R.S., & Snyder, P.A. (2013). Synthesis of IES Research on Early Intervention and Early Childhood Education. (NCSEER 2013-3001). Washington, DC: National Center for Special Education Research, Institute of Education Sciences, U.S. Department of Education. This report is available on the IES website at <http://ies.ed.gov/>.

AS 10.1.1.1 Expanded early learning opportunities

Action Step:

- A. Evaluate current offerings for early learners.
- B. Investigate funding opportunities to increase enrollment
- C. Prioritize resources (funding and availability) based on community needs
- D. Investigate partnerships to include training of community early learning centers
- E. Create a campaign to increase awareness of offerings
- F. Implement new offerings across the district
- G. Expand evaluation measurement of efficacy of programs

Person Responsible:

Director of Early Learning

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

S 10.1.2 Personalized learning for all: Establish goals for ACPSD students based on individual needs, post-secondary pathways, and learning styles Complete implementation of personalized student learning plan Parent Indicator: percentage indicating they receive regular updates on their child's educational progress.

Evidence-Based Research:

Candace Walkington & Matthew L. Bernacki (2020) Appraising research on personalized learning: Definitions, theoretical alignment, advancements, and future directions, Journal of Research on Technology in Education, 52:3, 235-252, DOI: 10.1080/15391523.2020.1747757

AS 10.1.2.1 Personalized learning for all

Action Step:

- A. Create a task force for personalized learning to research current school-based practices and define outcomes of personalized learning.
- B. Establish goals for ACPSD students based on individual needs, post-secondary pathways, and learning styles.
- C. Create a plan for ongoing teacher training and support to implement personalized learning
- D. Develop, implement, and evaluate professional development
- E. Implement personalized learning for all
- F. Evaluate the effectiveness on student outcomes
- G. Celebrate personalized learning outcomes at all levels

Person Responsible:

Director of Curriculum Support

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

10.1.3 Expanded opportunities and participation in Career and Technology Education (CTE) learning: Increase percentage of seniors completing a CTE pathway

Evidence-Based Research:

Dana Ansel, Shaun Dougherty, Walter Ecton, Kristian Holden & Roddy Theobald (2022) Student Interest and Equitable Access to Career and Technical Education High Schools of Choice, Journal of School Choice, DOI: 10.1080/15582159.2022.2039427

10.1.3.1 Expanded opportunities and participation in Career and Technology Education (CTE) learning.

Action Step:

A. Create a K-12 district-wide task force comprised of all stakeholder groups to identify opportunities available, community needs, and areas of expansion of programs B. Identify future trends and research to offer innovative learning experiences C. Explore ways to offer expanded access for students with disabilities D. Create an awareness campaign of CTE offerings and future employment opportunities beginning in elementary school utilizing post-completers of the programs E. Explore how block scheduling can increase access and opportunity to CTE offerings F. Evaluate the impact of the expanded CTE program

Person Responsible:

Director of Career and Technology Education

Estimated Begin Date:

7/1/2024

Estimated Completion Date:

6/30/2027

10.1.4 Mathematical proficiency for all: Reduce the gap between mean end-of-the-year Quantile scores and EOY College and Career Readiness target levels in mathematics by approximately 202% by Spring 2023 (10% by Spring 2022 and an additional 10% by Spring 2023) with a strategic focus on those students demonstrating the most significant learning loss (lowest quintile using a cohort approach).

Evidence-Based Research:

Burns, M. and Pulles, S. M. (2022). Alignment of K-8 Mathematics Interventions with Strands of Mathematical Proficiency in Meta-Analytic Research. Psychology in the Schools, Volume 59, Issue 6. The article may be accessed at: <https://doi.org/10.1002/pits.22676>

10.1.4.1 Mathematical proficiency for all

Action Step:

A. Clearly define mathematical proficiency at all levels to include automaticity and conceptual understanding B. Evaluate current mathematical proficiency at all levels C. Investigate and implement targeted evidence-based practices for mathematics instruction to include components such as mathematical process standards, automaticity, and conceptual understanding D. Provide ongoing training and support for teachers E. Investigate the use of technological tools to support mathematical proficiency F. Utilize data for ongoing monitoring and evaluation G. Implement and monitor systemic interventions H. Use formal and informal observations and coaching support to provide teacher feedback on high-quality instruction I. Utilize assessments and data debriefings to provide feedback to students, teachers, and administrators J. Implement teacher and student goal setting conferences

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

10.1.5 Reading proficiency for all: By May 2023, reduce the percentage of students falling in the high-risk category for reading difficulties by 20% (10% by Spring 2022 and an additional 10% by Spring 2023) with a strategic focus on those students experiencing the most significant learning loss (lowest quintile using a cohort approach).

Evidence-Based Research:

Durda, T., Artelt, C., Lechner, C.M. et al. Proficiency level descriptors for low reading proficiency: An integrative process model. *Int Rev Educ* 66, 211-233 (2020). <https://doi.org/10.1007/s11159-020-09834-1>

10.1.5.1 Reading proficiency for all

Action Step:

A. Clearly define reading proficiency at all levels B. Identify current progress monitoring tools and provide support in the use of these tools C. Evaluate current reading proficiency at all levels D. Provide professional development on high-quality core instruction based on the literacy framework E. Utilize data for ongoing monitoring and evaluation F. Implement and monitor systemic interventions G. Use formal and informal observations and coaching support to provide teacher feedback on high-quality instruction H. Utilize assessments and data debriefings to provide feedback to students, teachers, and administrators I. Implement teacher and student goal setting conferences

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

10.1.6 Inclusive learning experiences so students of all abilities and disabilities have equal access to high quality learning experiences.

Evidence-Based Research:

Diamond, K.E., Justice, L.M., Siegler, R.S., & Snyder, P.A. (2013). *Synthesis of IES Research on Early Intervention and Early Childhood Education*. (NCSEER 2013-3001). Washington, DC: National Center for Special Education Research, Institute of Education Sciences, U.S. Department of Education. This report is available on the IES website at <http://ies.ed.gov/>.

10.1.6.1 Inclusive learning experiences so students of all abilities and disabilities have equal access to high quality learning experiences.

Action Step:

A. Evaluate current offerings for early learners. B. Investigate funding opportunities to increase enrollment C. Prioritize resources (funding and availability) based on community needs D. Investigate partnerships to include training of community early learning centers E. Create a campaign to increase awareness of offerings F. Implement new offerings across the district G. Expand evaluation measurement of efficacy of programs

Person Responsible:
Director of Early Learning and Director of Special Programs

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

S 10.1.7 Systemic academic and behavioral interventions at all levels

Evidence-Based Research:

Annis, Kevin Daniel, "Using multi-tiered systems of support to improve student outcomes" (2020). Masters Projects. 15. <https://scholarworks.gvsu.edu/gradprojects/15>

AS 10.1.7.1 Systemic academic and behavioral interventions at all levels.

Action Step:

A. Evaluate current academic and behavioral interventions through ACPSD's multi-tiered system of supports B. Research evidence-based interventions for academics and behavior C. Create a bank of resources to use as interventions D. Provide ongoing training and supports for all staff E. Assist schools in completing resource mapping for academics and behaviors F. Monitor and evaluate academic and behavioral outcomes

Person Responsible:

MTSS Coordinator

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

PM 10.2 Professional Development: Percentage of Teachers Trained on Instruction Hub and Percentage of Teacher utilization of Instruction Hub

Analysis of Actual vs. Projected Data:

2022-2023: Percentage of Teachers Trained on Instruction Hub: Baseline (Not Available Currently) Percentage of Teacher utilization of Instruction Hub: Baseline (Not Available Currently)

S 10.2.1 Percentage of Teachers Trained on Instruction Hub/ Percentage of Teacher utilization of Instruction Hub

Evidence-Based Research:

Jennifer Gore & Brooke Rosser (2022) Beyond content-focused professional development: powerful professional learning through genuine learning communities across grades and subjects, Professional Development in Education, 48:2, 218-232, DOI: 10.1080/19415257.2020.1725904

AS 10.2.1.1 Comprehensive professional development library

Action Step:

A. Evaluate the needs of all staff to determine professional development offerings. B. Compile and categorize current professional development offerings. C. Create differentiated professional development offerings based on identified needs. D. Develop a roll out plan for utilizing Professional Learn throughout the district. E. Evaluate the effectiveness of comprehensive professional development library.

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

PM 10.3 Technology: Percentage of teachers scoring proficient on digital proficiency test

Analysis of Actual vs. Projected Data:

2022-2023: Baseline (Not Available Currently)

S 10.3.1 Digitally proficient teachers and students: Implementation of the SC Computer Science and Digital Literacy Standards Percentage of teachers scoring proficient on digital proficiency test, Integration of Digital Literacy standards within curriculum maps Implementation of assessment plan aimed at measuring digital proficiency standards at each level.

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 10.3.1.1 Digitally proficient teachers and students

Action Step:

A. Define digital proficiency for students and staff at all levels using the South Carolina Digital Literacy standards B. Create a taskforce for digital proficiency to establish a continuum of digital proficiency for K-12 C. Develop and implement a plan for ongoing training and support D. Develop and conduct formal and informal assessments to evaluate digital proficiency E. Monitor and adjust the continuum based on current technological advancements

Person Responsible:

Director of Curriculum Support

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 10.3.2 Purposeful use of technology: Percentage of teachers indicating that "Computers are used effectively for instruction at my school." Percentage of students indicating agreement that I use computers and other technology at my school to help me learn.*

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 10.3.2.1 Purposeful use of technology

Action Step:

A. Utilize LVE task force to define purposeful use and establish expectations at each level B. Use a technology framework such as SAMR model to evaluate current uses of technology C. Create a training and development plan for purposeful use of technology for both teachers and students D. Create a bank of digital tools and resources for all levels including a training plan for ongoing support E. Conduct formal and informal observations to assess the instructional use of technology

Person Responsible:

Director of Curriculum Support

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 10.3.3 Percentage of families indicating they can access the internet at home (registration data) Percentage of student population accessing the digital learning management system (Schoolology & Edmentum)

Evidence-Based Research:

Patrick SK, Grissom JA, Woods SC, Newsome UW. Broadband Access, District Policy, and Student Opportunities for Remote Learning During COVID-19 School Closures. AERA Open. January 2021. doi:10.1177/23328584211064298

AS 10.3.3.1 Expanded access to the Internet

Action Step:

A. Evaluate the data on internet connectivity B. Investigate community partnerships to expand access to rural areas C. Continue to supply hotspots to students in need D. Investigate funding sources to assist with public internet E. Investigate the use of buses as mobile hotspots F. Secure expanded access

Person Responsible:

Director of Technology

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

S 10.3.4 Expand course offerings in the cyber field at all schools Expand enrichment opportunities focused on cyber-related activities (CyberPatriot & National Cyber League) - number of schools with offerings and number of students participating Expand relationship with the USC Aiken Center for Cyber Initiatives and Awareness (CCIA) to help build teacher content knowledge and awareness in cyber.

Evidence-Based Research:

Dana Ansel, Shaun Dougherty, Walter Ecton, Kristian Holden & Roddy Theobald (2022) Student Interest and Equitable Access to Career and Technical Education High Schools of Choice, Journal of School Choice, DOI: 10.1080/15582159.2022.2039427

AS 10.3.4.1 Expanded cyber partnerships and opportunities

Action Step:

- A. Leverage current partnerships to expand cyber opportunities
- B. Create a campaign to increase awareness of cyber opportunities at all levels to all stakeholders
- C. Expand course offerings in the cyber field at all schools
- D. Conduct ongoing research of possible opportunities/trends and create a list to disseminate to all levels
- E. Expand enrichment opportunities focused on cyber-related activities
- F. Research possible funding sources to expand cyber-related offerings
- G. Provide ongoing support and training

Person Responsible:

Director of Career and Technology Education

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

11 Student Achievement* - Discontinued

Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. Using the following measures: a. By May 2027, reduce the gap between end-of-year Lexile scores and End Of Year College and Career Readiness target levels by 30% as evidenced by Fastbridge with a strategic focus on those students experiencing the significant learning loss (lowest quintile using cohort approach). b. Reduce the gap between mean end-of-the-year Quantile scores and End Of Year College and Career Readiness target levels in mathematics by approximately 30% by Spring 2027 with a strategic focus on those students demonstrating the most significant learning loss (lowest quintile using a cohort approach). c. By 2027, decrease the percentage of students who fail End Of Course courses by 30%. This Performance Goal has been discontinued. The District has shifted to utilizing Performance Goals that align to the SC School Report Card metrics beginning 07/01/2025.

PM 11.1 By 2023-24 meet or exceed 50.4% of students in grades 3-8 will score met or exceeding on SC Ready ELA and (33.7%) 39.08% will score met or exceeding on SC Ready Math.

Analysis of Actual vs. Projected Data:

ELA Projected: 2021-2022: 42.8%; 2022-2023: 45.24%; 2023-2024: 47.68%; 2024-2025: 50.12%; 2025-26: 52.56%; 2026-27: 55% Actual: 2021-2022: 42.8%; 2022-2023: 50.4%; 2023-2024: ____%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____% Math Projected: 2021-2022: 31.8%; 2022-2023: 35.44%; 2023-2024: 39.08%; 2024-2025: 42.72%; 2025-26: 46.36%; 2026-27: 50.0% Actual: 2021-2022: 31.8%; 2022-2023: 33.7%; 2023-2024: ____%; 2024-2025: ____%; 2025-26: ____%; 2026-27: ____%

S 11.1.1 Formative assessments

Evidence-Based Research:

Herman, J. L., Osmundson, E., & Dietel, R. (2010). Benchmark assessments for improved learning (AACC Policy Brief). Los Angeles, CA: University of California.

AS 11.1.1.1 Formative Assessments

Action Step:

Formative assessments (NWEA MAP) will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

8/1/2022

Estimated Completion Date:

6/30/2027

AS 11.1.1.2 Data debriefing and analysis

Action Step:

School-based instructional teams, with support from district content interventionists, regular meet to analyze data to make informed instructional decisions leading to improved student achievement.

Person Responsible:

Assistant Superintendents

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 11.1.1.3 Provide reading and math intervention

Action Step:

A. Provide reading intervention with research-based curriculum. B. Provide math intervention with research-based curriculum. C. Provide school based and in home instructional intervention opportunities before, during, and after school and during the summer. D. Provide Reading Coaches in elementary schools. E. NWEA MAP Reading and Math

Person Responsible:

Assistant Superintendents

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

12 Student Achievement* - Discontinued
Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. Using the following measures: a. By May 2027, reduce the gap between end-of-year Lexile scores and End Of Year College and Career Readiness target levels by 30% as evidenced by Fastbridge with a strategic focus on those students experiencing the significant learning loss (lowest quintile using cohort approach). b. Reduce the gap between mean end-of-the-year Quantile scores and End Of Year College and Career Readiness target levels in mathematics by approximately 30% by Spring 2027 with a strategic focus on those students demonstrating the most significant learning loss (lowest quintile using a cohort approach). c. By 2027, decrease the percentage of students who fail End Of Course courses by 30%. This Performance Goal has been discontinued. The District has shifted to utilizing Performance Goals that align to the SC School Report Card metrics beginning 07/01/2025.

PM 12.1 By the year 2023-24, (59.1%) 62.72% of English Language Learners in grades 3-8 will score "Met Progress Toward Proficiency Target."

Analysis of Actual vs. Projected Data:

Projected: 2021-2022: 61.2%; 2022-2023: 61.96%; 2023-2024: 62.72%; 2024-2025: 63.48%; 2025-26: 64.24%; 2026-27: 65.0% Actual: 2021-2022: 61.2%; 2022-2023: 59.1%; 2023-2024: ___%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 12.1.1 Formative assessments

Evidence-Based Research:

Herman, J. L., Osmundson, E., & Dietel, R. (2010). Benchmark assessments for improved learning (AACC Policy Brief). Los Angeles, CA: University of California.

AS 12.1.1.1 Formative Assessments

Action Step:

Formative assessments (NWEA MAP) will be administered in ELA and Math at the end of the 1st, 2nd, and 3rd quarters.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 12.1.1.2 Data debriefing and analysis

Action Step:

School-based instructional teams, with support from district content interventionists, regular meet to analyze data to make informed instructional decisions leading to improved student achievement.

Person Responsible:

Assistant Superintendents

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

13 Student Achievement* - Discontinued
Performance Goal:

We will ensure high-quality learning experiences aligned with our purpose. Using the following measures: a. By May 2027, reduce the gap between end-of-year Lexile scores and End Of Year College and Career Readiness target levels by 30% as evidenced by Fastbridge with a strategic focus on those students experiencing the significant learning loss (lowest quintile using cohort approach). b. Reduce the gap between mean end-of-the-year Quantile scores and End Of Year College and Career Readiness target levels in mathematics by approximately 30% by Spring 2027 with a strategic focus on those students demonstrating the most significant learning loss (lowest quintile using a cohort approach). c. By 2027, decrease the percentage of students who fail End Of Course courses by 30%. This Performance Goal has been discontinued. The District has shifted to utilizing Performance Goals that align to the SC School Report Card metrics beginning 07/01/2025.

PM 13.1 The four-year cohort graduation rate will increase from 89.97% in 202-21 to 90.34% in 2023-2024.

Analysis of Actual vs. Projected Data:

Projected: 2021-2022: 89.9%; 2022-2023: 90.12%; 2023-2024: 90.34%; 2024-2025: 90.56%; 2025-26: 90.78%; 2026-27: 91.0% Actual: 2021-2022: 89.9%; 2022-2023: 88.7%; 2023-2024: ___%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 13.1.1 Four Year Graduation Rate

Evidence-Based Research:

Every Student Succeeds Act High School Graduation Rate: Non-Regulatory Guidance US Department of Education

AS 13.1.1.1 Provide opportunities for students to become college and career ready.

Action Step:

A. Career focused course offerings beginning in the middle school B. Strategic partnerships with business and industry C. Expanded Work-Based Learning (WBL) experiences D. Jump start program - paid summer internships

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 13.1.1.2 High Schools that Work

Action Step:

Maintain High Schools that Work and Making Middle Grades Work in all secondary schools

Person Responsible:

Assistant Superintendent of Middle Schools and Assistant Superintendent of High Schools

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 13.1.1.3 Virtual Opportunities

Action Step:

Continue partnership with SC Virtual, Aiken County Virtual Academy (ACVA) to provide expanded course offerings and opportunities for credit and content recovery.

Person Responsible:

Director of Curriculum Support

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 13.1.1.4 Provide reading intervention

Action Step:

A. Provide reading intervention research-based curriculum. B. Provide school based and in home instructional intervention opportunities before, during, and after school and during the summer.

Person Responsible:

Chief Officer of Instruction

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

14 Gifted and Talented: Other (District Plan Only) - Discontinued

Performance Goal:

By the year 2026-2027, the percentage of students state identified as Gifted and Talented in grades 3-8 will increase from 12.8% to 25.3%. This Performance Goal has been discontinued. The District has shifted to utilizing Performance Goals that align to the SC School Report Card metrics beginning 07/01/2025.

PM 14.1 By 2024, the number of gifted and talented students will increase by 2.5% from 13.5% in 2023-2024 to 17.8%.

Analysis of Actual vs. Projected Data:

Projected: 2021-2022: 12.8%; 2022-2023: 15.3%; 2023-2024: 17.8%; 2024-2025: 20.3%; 2025-26: 22.8%; 2026-27: 25.3% Actual: 2021-2022: 12.8%; 2022-2023: 13.5%; 2023-2024: ___%; 2024-2025: ___%; 2025-26: ___%; 2026-27: ___%

S 14.1.1 GIFT database reports

Evidence-Based Research:

Feldhusen, J. (Ed.) (2001). Talent development in gifted education. Retrieved from <http://eric.ed.gov>; Van Tassel-Baska, J. (2015). Gifted education in the age of content standards. In T. Kettler (Ed.), Modern curriculum for gifted and advanced academic students (pp. 69-88). Waco, TX: Prufrock Press, Inc.; Xiang, Y. Dahlin, M., Cronin, J., Theaker, R., Durant, S. (2011). Do high flyers maintain their altitude? Performance trends of top students. Retrieved from <http://eric.ed.gov>

AS 14.1.1.1 Local Identification in Grades 3-8

Action Step:

Students in grades 3-5 will be locally identified and will receive gifted and talented services in an effort to develop their talents.

Person Responsible:

Federal Programs Coordinator

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 14.1.1.2 investigate resources for talent development in Grades K-2

Action Step:

Teachers in grades K-2 will receive professional development and resources needed to design and implement talent development lessons with all students in grades K-2.

Person Responsible:

Federal Programs Coordinator

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

15 School Climate* - Discontinued

Performance Goal:

We will leverage a variety of impactful stakeholder partnerships. We will leverage a variety of impactful stakeholder partnerships as measured by the SC Report Card Teacher, Student, and Parent Opinion Survey. By spring 2027, the Percent Satisfied with Learning Environment will increase from 89.0% (Teachers), 81.9% (Students) and 76.7% (Parents) by 5%, Percent Satisfied with Social and Physical Environment will increase from 88.9% (Teachers), 81.5% (Students), and 73.4% (Parents) by 5%, and Percent Satisfied with School-Home Relations will increase from 89.1% (Teachers), 90.5% (Students), and 61.4% (Parents) by 5%.

PM 15.1 By the year 2023-24 at least 90% of teachers, students, and parents surveyed will express satisfaction with the learning environment, the social and physical environment, and home school relations as measured by the Teacher, Student, Parent Opinion Survey

Analysis of Actual vs. Projected Data:

Satisfied with Learning Environment Teachers Projected: 2021-2022: 89.0%; 2022-2023: 90.0%; 2023-2024: 91.0%; 2024-2025: 92.0%; 2025-2026: 93.0%; 2026-2027: 94.0% Actual: 2021-2022: 89.0%; 2022-2023: 91.0%; 2023-2024: 92.9%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Students Projected: 2021-2022: 81.9%; 2022-2023: 82.9%; 2023-2024: 83.9%; 2024-2025: 84.9%; 2025-2026: 85.9%; 2026-2027: 86.9% Actual: 2021-2022: 81.9%; 2022-2023: 80.8%; 2023-2024: 84.8%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Parents Projected: 2021-2022: 76.7%; 2022-2023: 77.7%; 2023-2024: 78.7%; 2024-2025: 79.7%; 2025-2026: 80.7%; 2026-2027: 81.7% Actual: 2021-2022: 76.7%; 2022-2023: 85.4%; 2023-2024: 85.5%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Satisfied with Social and Physical Environment Teachers Projected: 2021-2022: 88.9%; 2022-2023: 89.9%; 2023-2024: 90.9%; 2024-2025: 91.9%; 2025-2026: 92.9%; 2026-2027: 93.9% Actual: 2021-2022: 88.9%; 2022-2023: 89.8%; 2023-2024: 92.6%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Students Projected: 2021-2022: 81.5%; 2022-2023: 82.5%; 2023-2024: 83.5%; 2024-2025: 84.5%; 2025-2026: 85.5%; 2026-2027: 86.5% Actual: 2021-2022: 81.5%; 2022-2023: 79.3%; 2023-2024: 92.6%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Parents Projected: 2021-2022: 73.4%; 2022-2023: 74.4%; 2023-2024: 75.4%; 2024-2025: 76.4%; 2025-2026: 77.4%; 2026-2027: 78.4% Actual: 2021-2022: 73.4%; 2022-2023: 86.3%; 2023-2024: 85.2%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Satisfied with Home-School Relations Teachers Projected: 2021-2022: 89.1%; 2022-2023: 90.1%; 2023-2024: 91.1% 2024-2025: 92.1%; 2025-2026: 93.1%; 2026-2027: 94.1% Actual: 2021-2022: 89.1%; 2022-2023: 89.8%; 2023-2024: 89.9%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Students Projected: 2021-2022: 91.5%; 2023-2024: 92.5%; 2024-2025: 93.5%; 2025-2026: 94.5%; 2026-2027: 95.5% Actual: 2021-2022: 90.5%; 2022-2023: 90.7%; 2023-2024: 93.0%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___% Parents Projected: 2021-2022: 61.4%; 2022-2023: 62.4%; 2023-2024: 63.4%; 2024-2025: 64.4%; 2025-2026: 65.4%; 2026-2027: 66.4% Actual: 2021-2022: 61.4%; 2022-2023: 86.5%; 2023-2024: 85.1%; 2024-2025: ___%; 2025-2026: ___%; 2026-2027: ___%

S 15.1.1 Impactful Stakeholder Partnerships: Stakeholder Surveys; Stakeholder Participation

Evidence-Based Research:

Examining Relationship between Teachers' Self-Efficacy and Job Satisfaction Türkoglu, Muhammet Emin; Cansoy, Ramazan; Parlar, Hanifi Universal Journal of Educational Research, v5 n5 p765-772 2017 School-Related Social Support and Students' Perceived Life Satisfaction Danielsen, Anne G.; Samdal, Oddrun; Hetland, Jørn; Wold, Bente Journal of Educational Research, v102 n4 p303-320 Mar-Apr 2009 School-Family Relationships, School Satisfaction and the Academic Achievement of Young People Hampden-Thompson, Gillian; Galindo, Claudia Educational Review, v69 n2 p248-265 2017

AS 15.1.1.1 Partnerships to guide pathway options for student success

Action Step:

A. Conduct a needs assessment survey to identify specific opportunities for stakeholders within each level. B. Establish a K-12 approach to career and college pathways. C. Develop a database of business and stakeholder partners. D. Create a standardized SWOT analysis tool. E. Create an approach to integrate stakeholder opportunities with stakeholder partners. F. Conduct a self-assessment of our work-based learning practices within ACPSD to identify barriers and become a model partner.

Person Responsible:

Chief Officer of Human Resources and Administration and Director of Communications

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

AS 15.1.1.2 Measurable goals that foster accountability and student success

Action Step:

A. Create standards for success that hold all parties accountable. B. Develop measurable goals. C. Design level-specific rubrics to measure student success. D. Design level-specific rubrics to measure partnership success.

Person Responsible:

Chief Officer of Human Resources and Administration and Director of Communications

Estimated Begin Date:

7/1/2024

Estimated Completion Date:

6/30/2027

AS 15.1.1.3 Well-informed community that understands the district's "how" and "why"

Action Step:

A. Implement a proactive communications plan for community education such as "do you know" campaigns, area-based awareness workshops, student success showcases, etc. B. Implement a proactive communications plan for internal stakeholder education such as professional development, "do you know" campaigns, vertical articulation, student success showcases, etc. C. Develop and implement periodic stakeholder surveys to measure current knowledge of the district's "how" and "why." D. Streamline communication for stakeholders.

Person Responsible:

Director of Communications

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

AS 15.1.1.4 Targeted recruitment of stakeholder partnerships

Action Step:

A. Identify underutilized community groups such as retirees, equestrians, military, etc. and seek sustainable partnerships. B. Sustain and strengthen current partnerships by highlighting successes, exploring new opportunities, celebrating commitments, etc. C. Internal employees and schools D. Promote School Improvement Councils (SIC), Parent Teacher Organizations (PTO and PTA), Title I, II, and III constituency committees, and other school-based and district organizations. E. Expand advisory committees to include constituencies such as manufacturing, professional, civic, and other organizations

Person Responsible:

Director of Administration and Director of Communications

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

16 Teacher/Administrator Quality* - Discontinued
Performance Goal:

We will foster an environment of equity, inclusion, and unity of purpose with mutual respect as measured by 100% staff participation in diversity/equity training by 2026-2027. Discontinued due to Presidential Executive Order entitled Ending Illegal Discrimination and Restoring Merit-Based Opportunity enacted on January 21, 2025.

PM 16.1 Percentage of all staff participating in diversity/equity training
Analysis of Actual vs. Projected Data:

Projected: Baseline 2021-2022: 0%; 2022-2023: 20%; 2023-2024: 40%; 2024-2025: 60%; 2025-26: 80%; 2026-27: 100% Actual: Baseline 2021-2022: 0%; 2022-2023: 0%; 2023-2024: 0%; 2024-2025: 0%; 2025-26: ___%; 2026-27: ___%

S 16.1.1 Establish an effective, comprehensive system for accessing school and community resources. / Create an internal guide that includes all school-based and community-based resources that are available to students and their families.

Evidence-Based Research:

Min, M., Anderson, J.A., and Chen, M. (2017). School Community Journal, Vol. 27, No. 1 Available at <http://www.schoolcommunitynetwork.org/SCJ.aspx>

AS 16.1.1.1 Establish an effective, comprehensive system for accessing school and community resources. / Create an internal guide that includes all school-based and community-based resources that are available to students and their families.

Action Step:

A. Create an accessible school-based and community-based resource guide for parents, students, and community members. B. Train school staff on the resources that are available to students and families, including how and when to access them. C. Increase collaboration with community partners to provide programs within the school setting that address at-risk and vulnerable students and families. (Parent training, seminars, resources, etc.) D. Hire additional student service workers to expedite family support for accessing basic needs and resources. (To include schools that do not qualify for Title 1 support.)

Person Responsible:

Chief Officer of Operations and Student Services

Estimated Begin Date:

7/1/2024

Estimated Completion Date:

6/30/2027

S 16.1.2 District-wide focus on teaching, observing, and practicing positive behavior to create a culture of mutual respect and integrity for all: establish a district wide mentoring program at all grade levels (# of students participating in mentoring programs.) Train staff in de-escalation and positive behavior expectations. The establishment of a student-led peer mediation at all high schools Percentage of parents, teachers and students reporting "satisfied with the school learning environment

Evidence-Based Research:

Hudson, N.J. (2020) An In-Depth Look at a Comprehensive Diversity Training Program for Faculty. California Polytechnic State University, San Luis Obispo. This article may be found at the following: <https://files.eric.ed.gov/fulltext/EJ1256240.pdf>

AS 16.1.2.1 District-wide focus on teaching, observing, and practicing positive behavior to create a culture of mutual respect and integrity for all.

Action Step:

- A. Train staff to identify, teach, and model behaviors that foster mutual respect and integrity.
- B. Train staff to deescalate and reteach positive behavior expectations.
- C. Use of appropriate social skills.
- D. Establish a district wide mentoring program at all grade levels
- E. Create a focus group to research and establish leveled restorative discipline practices as an addendum to the Code of Conduct.

Person Responsible:

Director of Student Services

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

S 16.1.3 Training for all staff on diversity, equity, and inclusion that is specific, continuous, and intentional.
Evidence-Based Research:
Shuls, V. James, Flores, M. Joshua (2020). Improving Teacher Retention through Support and Development, Journal of Educational Leadership and Policy Studies, 4(1)

AS 16.1.3.1 Training for all staff on diversity, equity, and inclusion that is specific, continuous, and intentional.

Action Step:

- A. Create a survey to conduct a comprehensive equity audit and needs assessment.
- B. Use results of the equity audit and needs assessment to contract with an outside source to develop and implement a quarterly training plan for all district and school departments.
- C. Create informational material to promote cultures.

Person Responsible:

Chief Officer of Operations and Student Services and Director of Student Services

Estimated Begin Date:

7/1/2023

Estimated Completion Date:

6/30/2027

S 16.1.4 Staffing is diverse and representative of the population and community we serve: Ethnic percentage of staff compared to student population Overall ACPSD of Full-time Staff Diversity percentage increase year-over-year of male certified employees (elementary) and minority certified employees
Evidence-Based Research:

AS 16.1.4.1 Staffing is diverse and representative of the population and community we serve.
Action Step:

A. Intensify recruitment and retention efforts by creating a diversity campaign that highlights how our district fosters an inclusive and unified teaching and learning environment. B. Create and promote recruitment goals targeted at increasing the number of male certified employees at the elementary level, increasing the number of minority certified employees, and increasing the number of under-represented groups at all levels. C. Reduce barriers to employment by offering free training, stipends, and test fee waivers to fill high need vacancy areas D. Incentivize current staff to seek higher education opportunities and training E. Incentivize classified staff to seek opportunities to obtain teaching certification F. Develop a district position to lead the efforts of creating and sustaining a culture of equity and inclusion.

Person Responsible:

Chief Officer of Human Resources and Administration

Estimated Begin Date:

7/1/2022

Estimated Completion Date:

6/30/2027

Gifted and Talented Required Tables

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Gifted and Talented Policies and Practices

Policies and Practices	Grade Level	Academic	Artistic
The district utilizes state identification of gifted and talented students for:	1-2	<input type="checkbox"/>	<input type="checkbox"/>
	3-5	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	6-8	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	9-12	<input checked="" type="checkbox"/>	<input type="checkbox"/>
The district utilizes trial placement (1 year conditional placement) for:	1-2	<input type="checkbox"/>	<input type="checkbox"/>
	3-5	<input type="checkbox"/>	<input type="checkbox"/>
	6-8	<input type="checkbox"/>	<input type="checkbox"/>
	9-12	<input type="checkbox"/>	<input type="checkbox"/>
The district utilizes a local identification process (local criteria rubric) for:	1-2	<input type="checkbox"/>	<input type="checkbox"/>
	3-5	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	6-8	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	9-12	<input type="checkbox"/>	<input type="checkbox"/>
The district utilizes a formal withdrawal policy for:	1-2	<input type="checkbox"/>	<input type="checkbox"/>
	3-5	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	6-8	<input checked="" type="checkbox"/>	<input type="checkbox"/>
	9-12	<input checked="" type="checkbox"/>	<input type="checkbox"/>

Gifted and Talented Scope and Sequence

A gifted and talented scope and sequence is utilized in the following grades for:	K	1	2	3	4	5	6	7	8	9	10	11	12
	Academic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Artistic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Formal gifted and talented curriculum is utilized in the following grades for:	K	1	2	3	4	5	6	7	8	9	10	11	12
	Academic	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Artistic	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	

Gifted and Talented Grades of Academic Service

Grade	Model	Use approved abbreviations for curriculum	Curriculum Area					Social Studies
			Interdisciplinary	ELA	Math	Science		
K		Curriculum Used						
1		Curriculum Used						
2		Curriculum Used						
3	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
4	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
5	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
6	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
7	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
8	Special Class	Curriculum Used		ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)
9		Curriculum Used		AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal
10		Curriculum Used		AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal
11		Curriculum Used		AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal
12		Curriculum Used		AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal	AP / Honors College Boal

Gifted and Talented Grades of Artistic Services

Model Used: _____
 Summer Program _____

Grade	Use approved abbreviations for curriculum	Interdisciplinary	Dance	Music	Theatre	Visual Arts	Other
1	Curriculum Used						
2	Curriculum Used						
3	Curriculum Used	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)	ACSPD Curriculum (teach)

4	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
5	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
6	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
7	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
8	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
9	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
10	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
11	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)
12	Curriculum Used	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)	ACSPD Curriculum (teac)

Describe the ways in which the district notifies parents and community of its nomination and identification.

Parents and the community are notified of the nomination and identification of students through a letter sent to parents from the Director of Assessment and Accountability upon identification of Gifted and Talented status.

Type

Documents
Document Template

Document/Link

GT Identification Screening Notification [Upload between 1 and 4 document(s)]

N/A

-  [ACPSD GTA Brochure 24-25](#)
-  [2024 ITBS COGAT Parent letter Rev](#)

* All Gifted and Talented information has been completed on this page.

Proficiency-Based System

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Not Applicable

State Board of Education (SBE) Regulation 43-234 allows a school to award credit for courses that have been approved by the South Carolina Department of Education (SCDE) in a proficiency-based system.

SBE Regulation 43-234 II.C. states that:

A school may award credit for courses that have been approved by the South Carolina Department of Education (SCDE) in a proficiency-based system. A proficiency-based course may also be offered for one-fourth and one-half unit if the system specifies these units. Each school district that seeks to implement a proficiency-based system must submit a plan to the SCDE that provides procedures for establishing and developing a proficiency-based system including the method for determining proficiency. The SCDE must approve the district-submitted plan prior to the district's use of the proficiency-based system. Districts are accountable for making sure that the academic standards and the individual learning needs of the students are addressed.

1. This plan, upon approval, is valid for one year only. Districts must renew or update the plan annually with the District Strategic Plan.
2. Districts are accountable for making sure the academic standards and the individual learning needs of the students are addressed and that the students receive additional instruction, practice time, and support to help the students achieve proficiency.
3. Teachers of all proficiency-based courses must hold the appropriate South Carolina certification for the content area.
4. If proficiency-based courses include a lab setting, a teacher who is properly certified specific to the content area must communicate regularly with the student and must monitor the student's progress.
5. A properly certified teacher must assign final grades for high school proficiency-based credit.

*** 1. Describe the district's goals/needs that precipitated the decision to use proficiency-based instruction.**

The purpose of implementing a Proficiency-Based System for Aiken County Public Schools is to increase the graduation rate and decrease student retention and drop-out rates. The graduation rate for 2018 was 88.9%. The graduation rate has increased to 90.5% for 2021. The student retention rate for 2021 was 1.5%. The retention rate dropped from 1.8% in 2019. The drop-out rate for 2021 was 2.4%. It has increased by 2% since 2019.

*** 2. Which schools within the district are involved?**

ACPSD students in grades 7 to 12 in all ACPSD middle or high schools are eligible.

*** 3. How will the district determine which students are eligible to participate in a proficiency-based course? Is there an appeal process?**

Students in grades 7 to 12 are eligible, with priority given to (1) seniors given the course to graduate, (2) new students entering the school during the current school year who have been on a different schedule, and (3) students needing core courses that are graduation requirements. Building level principals, or their designees will grant approval to enroll in Proficiency-Based courses. Students can appeal to their school administrator.

*** 4. What content/vendor will be used for initial credit, credit recovery, content recovery, and/or credit through prior knowledge within the proficiency-based system? How did the district vet the content/vendor to ensure it was aligned with their goals/needs?**

The Virtual SC Program is our primary content, and in limited cases Edmentum is used. The content is updated annually to be aligned to the SC Standards.

*** 5. Will the district's proficiency system be used for advanced coursework, transfer students, scheduling conflicts, homebound or other areas of concern?**

The district offers a comprehensive curriculum to address all areas of concern.

*** 6. Please provide the link to the district's policy on the proficiency-based system plan.**

<https://boardpolicyonline.com/?b=aiken>
<https://www.acpsd.net/site/Default.aspx> ?PageID=1514

*** 7. How will this plan address the individual needs of students as they work toward receiving a high school diploma, moving into the workforce, and/or attending college?**

A Proficiency-Based System provides an active learning experience by the use of interactive media. By exploring topics from multiple angles and by participating actively in their learning, students move forward deliberately in an interactive and engaged learning environment. Our Proficiency-Based System provides students with flexibility to access and work in their courses in a variety of learning environments, and with a variety of technologies. Students work at their own pace within parameters set by a pacing guide, and with support of their certified teacher.

*** 8. What methods will the district use to check that students earning credit through on-line proficiency-based courses have the skills and knowledge needed for subsequent work in the specific course content area?**

The E OCT, on-time graduation rates, post-requisite coursework will be monitored for all students participating in this program.

*** 9. How will the district assist students who have struggled within a traditional classroom learning environment and who are now faced with an on-line proficiency-based course that is likely at a higher instructional level be successful? What accommodations are being made for a student who has an IEP or 504 plan?**

Prior to the enrollment of a student with disabilities, the IEP team must decide whether or not an online instructional delivery method is appropriate for a student to receive a FAPE. The student's IEP must also determine whether or not the student's accommodations can be provided through virtual learning. (for example, preferential seating close to the instructor is not applicable in a virtual setting.) Dues to the unique design of virtual learning, extended time as an accommodation should be clearly described using Virtual SC padding guides. Each sponsored student's IEP must show documentation of these considerations for a student to be permitted to enroll in one or more proficiency based courses (and subsequently receive a FAPE).

*** 10. How will the district provide content-recovery within the traditional classroom when a student is not meeting certain standards but has not failed the course; therefore, does not need credit recovery? What best practices or alternative methods of instruction will be used to address specific performance results or trends?**

Content Recovery shall be defined as a course-specific, skill-based learning opportunity for students who are enrolled in a course with the original teacher of record assigned by the school. ACPSD provides two types of content recovery: Unit Recovery for Mastery and Semester Recovery for Content. Content recovery shall be governed by the following guidelines:

Students enrolled in Carnegie unit bearing courses, grades seven through 12, who have failed a full grading period (Q1, Q2, Q3) in one or more content area courses are eligible to participate in content recovery.

Students shall be eligible to enroll in content recovery if the semester/quarter grade is 59 or below and they are actively enrolled in the course for which they are recovering content.

The number of content recovery opportunities available to students during the academic year shall not be limited.

Content recovery options will be available through either an approved system provided by the State Virtual Program or an approved vendor.

The district will provide information, training, and support to ensure that students, faculty, and parents/legal guardians are aware of content recovery opportunities.

Content recovery during the regular school day will be available to students at no cost.

Unit Recovery for Mastery allows students to recover no more than a quarter of the course, including one or more units of study and/or supplemental

assignments/activities assigned and approved by a certified teacher, as needed for student mastery of course content. Students will work for a mastery grade of 60 within the assigned units. Student will have four weeks from the date of enrollment to complete Unit Recovery for Mastery. The school administrator or designee can re-evaluate the need for extended time.

Semester Recovery for Content allows students to re-take the entire first semester of content in a virtual setting while simultaneously continuing in second semester with the original teacher of record by the school. Students will work on all semester one content and the semester one grade will be replaced with the earned grade. Students will complete the coursework within the second semester, with deadlines determined by the program enrolled.

*** 11. When and how will the plan be analyzed and evaluated? At what stages will data be gathered? Who will do the analysis and evaluation, and what methods and measures will be used?**

This Proficiency-Based System is analyzed each semester during the school year and at the end of each school year. The assessment data which precipitated the decision to use Proficiency-Based instruction will be reported by high schools to the Coordinator for Innovative Programs, who will compile the data. EOCT, enrollment, completion rates, post requisite course success and graduation rates will be measured.

*** 12. Explain the guidance department's procedure for communicating with the parents and students the need for a proficiency-based course.**

Counselors discuss virtual course options on an individual basis with students and parents depending on the needs and goals of the student. Our district has a virtual course contract that must be signed by a parent and student prior to a virtual course being approved. The contract outlines general course guidelines, requirements, and deadlines for successful completion of a virtual course. Students who fail a course are given the option to participate in credit recovery and/or content recovery to expedite the process of earning a credit. This occurs during the school year and also during the summer. Students are informed that the course is designed to recover content and credit based on proficiency versus a seat time requirement.

*** 13. Can the properly certified teacher manipulate assignments/assessments to accommodate for differentiated instruction and/or diverse learning modalities?**

Teachers assist students in a variety of ways. The most common way students are assisted is direct communication, either over the phone or via messaging (Text/Genius). In cases where students attend the schools where teachers work during the day, direct face-to-face interactions occur, depending on what the problem is that the student is struggling with. Teachers use communication tools like Blackboard connect to host reviews or tutorials for students. Teachers also use video streaming apps to post video tutorials that can be shared with individual students, or the group as a whole. Finally, with courses like math for example, course work may be modified in order to assist at risk students that don't have the technical expertise to complete assignments as they are in the course. Teachers who modify the assignments in our courses are careful not to omit content addressed in standards.

*** 14. Please identify by name and position the person(s) in charge of validating the on-line assignments and assessments to ensure they match the scope and sequence of the district's subject area curriculum.**

Dustin Fowler, Curriculum Technology Specialist.

*** 15. Please identify by name and certificate number the teacher(s) in charge of students taking each proficiency-based course.**

ACVA

Tara Wessinger-Hanna - 217425

Kayla Hostetler - 251650

Paul Vance - 230910

David Mihoulides - 177034

Neil Nelson - 257617

Cristina Ungureanu - 212632

Christine Gregory - 297117

Jennifer Wilson - 262976
Virginia Browder - 257677
Carolyn Long McCurdy - 247131
Melissa Bauers - 222732
Sharonda Jacobs (ASA Geometry Summer 2021) - 212519
Jonyetta Thomas - 261750
Laura Caswell - 234677
Lisa Duckett - 275766
Sandra Zeller - 265719
Joseph Middlebrooks - 196606
Charlotte Taylor - 294056
Alvina Jackson - 258394
Tiffany Middlebrooks - 905141
Rebekah Hannon - 231360
Melissa Allgood - 179496
Melissa Overcash - 256023
Stephanie Ramey - 236134
Kari Ledbetter - 163808
John Hostetler - 251611
Alison Gibson - 239096
Brandon Beaulieu - 230540
Aiken INNOVATE
Margo Gore - 189479
Kevin Ayers - 232820
Ramona Parsons - 247508
Terry Gallmann - 223959
Glenda Smith - 186444
Rebecca Dubose - 246013
Beth Moyer - 217870
Catherine Kuzmeski - 298877
Deborah Niiya - 209686
Leigh Watkins - 181794
Te Koehler - 241063
Mary Sincioco - 297491
Patricia Lowry-Wojcik - 289057
Teresa Johnson - 193809
Cathy Pitts - 131950
Joy Waters - 118353

Identification of Summer School Program Sites

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No Summer School Program Sites

Directions

- 1) List and complete all information for all school sites in the district that will implement a Summer School Program.
- 2) SBE Reg. 43-240: Summer School Program Criteria
 - A) Answer "Yes" if the Summer School Program meets the following SBE Reg. 43-240 criteria:
 - i) Grades 1-8 students are required to attend the Summer School Program in order to be promoted to the next grade level.
 - ii) Grades 9-12 students are awarded high school credit.

Site Information

Name of Site for Summer School Program	Name of Site Administrator	E-mail Address of Site Administrator	Purpose of Summer School Program	Meets SBE Reg. 43-240: Summer School Program Criteria	Grade Level
* Aiken High School	* Angela Moore	* amoore7@acpsd.net	* Initial HS Credit	* Yes	* High
* Aiken Scholars Academy	* Marth Messick	* mmessick@acpsd.net	* Initial HS Credit	* Yes	* High
* South Aiken High School	* Samuel F Uller	* sfuller@acpsd.net	* Initial HS Credit	* Yes	* High
* North Augusta High School	* Casey Rogers	* crogers@acpsd.net	* Initial HS Credit	* Yes	* High
* Midland Valley High School	* Sheldon Higgenbottom	* shiggenbottom@acpsd.net	* Initial HS Credit	* Yes	* High
* Ridge Spring-Monetta Middle/High School	* Matthew Shepler	* mshepler@acpsd.net	* Initial HS Credit	* Yes	* High
* Wagener-Salley High School	* Rasheem Neloms	* rneloms@acpsd.net	* Initial HS Credit	* Yes	* High
* Silver Bluff High School	* Jennifer Kolmar	* jkolmar@acpsd.net	* Initial HS Credit	* Yes	* High
* Chukker Creek Elementary School	* Dr. Renee Bryant-Evans	* rbryant@acpsd.net	* Read to Succeed	* Yes	* Elem.
* North Augusta Elementary School	* Eliezer Badillo	* ebadillo@acpsd.net	* Read to Succeed	* Yes	* Elem.
* Byrd Elementary School	* Renae Enlow	* renlow@acpsd.net	* Read to Succeed	* Yes	* Elem.
* Ridge Spring-Monetta Elementary School	* Callie Herlong	* cherlong@acpsd.net	* Read to Succeed	* Yes	* Elem.
* Busbee Elementary School	* Jeffery Matthews	* jmatthews@acpsd.net	* Read to Succeed	* Yes	* Elem.
* Redcliffe Elementary School	* Kimberlee Allen	* kimmerlee@acpsd.net	* Read to Succeed	* Yes	* Elem.

Assurances

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Early Childhood Development and Academic Assistance Act (Act 135) Assurances (S.C. Code Ann §59-139-10 et seq. (Supp. 2004))

* Yes <input type="checkbox"/>	<p>Academic Assistance, PreK-3</p> <p>The district makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).</p>
* Yes <input type="checkbox"/>	<p>Academic Assistance, Grades 4-12</p> <p>The district makes special efforts to assist children in grades 4-12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).</p>
* Yes <input type="checkbox"/>	<p>Parent Involvement</p> <p>The school encourages and assists parents in becoming more involved in their children's education and will make special efforts to meet with parents at convenient times, provide parents with their child's individual test results, interpretation of the results, and information on the district's curriculum and assessment program. The school will encourage frequent communication between home and school, thus providing more opportunities for parental participation. The school will make efforts to designate space for parents to access educational resource materials. Part of the principal's and superintendent's evaluation may include parental involvement expectations. The school will make efforts to provide parents with information pertaining to expectations held for them by the school system, such as ensuring the attendance and punctuality of their children.</p>
* Yes <input type="checkbox"/>	<p>Staff Development</p> <p>The district provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.</p>
* Yes <input type="checkbox"/>	<p>Technology</p> <p>The district integrates technology in professional development and classroom instruction in order to improve teaching and learning.</p>
* Yes <input type="checkbox"/>	<p>Innovation</p> <p>The district funds innovative activities to improve student learning and accelerate the performance of all students.</p>
* Yes <input type="checkbox"/>	<p>Collaboration</p> <p>The district (regardless of the grades served) collaborates with health and human services agencies such as county health departments, social services departments, mental health departments, First Steps, and the family court system.</p>
* Yes <input type="checkbox"/>	<p>Developmental Screening</p> <p>The district ensures that students receive all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program is primarily at primary and elementary schools although screening efforts could take place at any location.</p>
* Yes <input type="checkbox"/>	<p>Half-Day Child Development</p>

	<p>The district provides half-day (and sometimes full-day) child development programs for four-year-olds. The programs primarily operate at primary and elementary schools, may be at locations with other grade levels, or be located in a completely separate school.</p> <p>Developmentally Appropriate Curriculum for PreK-3</p> <p>The district ensures that the scope and sequence of the curriculum for PreK-3 is appropriate for the maturity levels of students. Instructional practices accommodate individual differences in achievement levels and take into account the student's social and cultural context.</p> <p>Parenting and Family Literacy</p> <p>The district provides a four-component program for parents and children that integrates all of the following activities: interactive literacy activities between parents and their children; training for parents to be partners in their children's education; parent literacy training in economic self-sufficiency through adult education; and age-appropriate education to prepare children for success in school and life experiences. Family Literacy is not grade specific, but is generally most appropriate for parents of children at or below the primary and elementary school levels, and secondary school students who are also parents. Family Literacy program goals are to strengthen parental involvement in the learning processes of preschool children ages birth through five years; promote school readiness of preschool children; offer parents special opportunities to improve their literacy skills and education; provide parents educational opportunities; and identify potential developmental delays in preschool children through developmental screening.</p> <p>Recruitment</p> <p>The district makes intensive efforts to seek out and serve those parents or guardians of children, from birth to five years of age, who are considered at-risk for school failure. "At-risk children" are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): poverty, limited English proficiency, significant developmental delays, a parent without a high school diploma or equivalent, instability or inadequate housing and/or family, poor health (physical, mental, emotional), and/or child abuse and neglect.</p> <p>Coordination of Act 135 Initiatives with Other Federal, State, and District Programs</p> <p>The district makes efforts to ensure that all programs and funding, including Act 135 initiatives, are coordinated with programs such as Head Start, First Steps, Title I, and programs geared towards students with disabilities.</p>
* Yes <input type="checkbox"/>	
* Yes <input type="checkbox"/>	
* Yes <input type="checkbox"/>	
* Yes <input type="checkbox"/>	
Students Health and Fitness Act Assurance (S.C. Code Ann. § 59-10-330)	
* Yes <input type="checkbox"/>	<p>Each school district shall establish and maintain a Coordinated School Health Advisory Council (CSHAC) to include members of the community, school representatives, students, parents, district food service employees, and school board members. The CSHAC will assess, plan, implement, and monitor district and school health policies and programs including the district wellness policy initiated in the 2006-07 school year. Each district, in collaboration with the CSHAC, shall develop, within the district's wellness policy, a school health improvement plan, in compliance with S.C. Code Ann. § 59-10-330, that addresses strategies for improving student nutrition, health, and physical activity. The goals for the school health improvement plan, and progress toward those goals, must be included in the district's strategic plan, pursuant to S.C. Code Ann. § 59-20-60.</p>
Education and Economic Development Act Assurances for Districts (S.C. Code Ann. § 59-59-10 et seq.)	
The superintendent certifies that:	

<input type="checkbox"/>	Each elementary, middle, and high school in the district has implemented the Comprehensive Developmental Guidance and Counseling Program Model.
<input type="checkbox"/>	All elementary, middle, and high schools in the district have integrated career awareness, exploration, and/or preparation activities into their curricula.
<input type="checkbox"/>	Each middle and high school in the district has a student-to-guidance personnel ratio of 300:1 or less. (Flexibility Provisos 1.26 and 1A.14 suspends professional staffing ratios.)
<input type="checkbox"/>	Each middle and high school in the district employs certified career development facilitators who perform the thirteen duties specified in the EEDA legislation.
<input type="checkbox"/>	All students in grades eight through twelve have developed an Individual Graduation Plan (IGP) that is reviewed by students and their parents/parental designees during annual IGP conferences facilitated by certified guidance counselors.
<input type="checkbox"/>	All eighth grade students in the district have chosen a career cluster (Students may change their cluster choice if they desire to do so).
<input type="checkbox"/>	All tenth grade students in the district have chosen a career major (Students may change their major if they desire to do so).
<input type="checkbox"/>	All high schools in the district offer enough courses for all students to complete their chosen majors. (NOTE: To complete a major, students must take four courses for elective credit that are associated with that major.)
<input type="checkbox"/>	Each high school in the district is organized around a minimum of three of the sixteen national career clusters.
<input type="checkbox"/>	Each high school in the district has implemented an evidence-based program model designed to ensure that students identified as being at-risk for dropping out of school actually graduate from high school with a state diploma.
<input type="checkbox"/>	Each high school in the district has implemented High Schools That Work, or another state-approved comprehensive reform model.
<input type="checkbox"/>	Each high school in the district offers all students at least one opportunity to participate in an extended or work-based learning activity prior to graduation.
<input type="checkbox"/>	Each high school in the district offers students opportunities to enroll in courses for which they may receive both high school and college credit.

**Read To Succeed Assurances
(S.C. Code Ann. § 59-155-180 et seq.)**

<input type="checkbox"/>	District Reading Plan The district has a reading plan which addresses the components of leadership, student outcomes, professional learning opportunities, instructional and assessment plans, parent and family involvement, and school-community partnerships.
<input type="checkbox"/>	4K and 5K Readiness Assessment The district ensures that a state identified readiness assessment for 4K and 5K is administered to all students prior to the 45th day of school.
<input type="checkbox"/>	Third Grade Retention The district provides support to ensure any students who are not reading on grade level by the completion of third grade are provided with an instructional program based upon each student's needs as determined by local and state formative and summative assessment data. Furthermore, the district will provide intervention services-including summer reading camps-to reduce the number of students needing retention at the beginning of the following school year.

* Yes <input type="checkbox"/>	Reading Coaches
	The district supports school based reading coaches in every elementary school.
* Yes <input type="checkbox"/>	Interventions
	The district provides interventions based on data for all identified students.
* Yes <input type="checkbox"/>	Summer Reading Camps
	The district offers summer reading camps for identified students.

Gifted and Talented	
Gifted and Talented Assurances (SBE Regulation 43-220)	
The district serves:	
* Yes <input type="checkbox"/>	Academically gifted and talented students in elementary school (grades 3-5).
* Yes <input type="checkbox"/>	Academically gifted and talented students in middle school (grades 6-8).
* Yes <input type="checkbox"/>	Academically gifted and talented students in high school (grades 9-12).
* Yes <input type="checkbox"/>	Artistically gifted and talented students in elementary school (grades 3-5).
* Yes <input type="checkbox"/>	Artistically gifted and talented students in middle school (grades 6-8).
* Yes <input type="checkbox"/>	Artistically gifted and talented students in high school (grades 9-12).
* Yes <input type="checkbox"/>	Academically gifted and talented students in grades 1 and 2 (optional).

Academically and Artistically Gifted and Talented Plan	
The district's comprehensive plan is aligned and coordinated with a continuum of services that addresses the advanced learning needs of academically and artistically gifted and talented students. The following components must be included in the plan:	
* Yes <input type="checkbox"/>	Differentiated curriculum, instruction, and assessments that maximize the potential of the identified students;
* Yes <input type="checkbox"/>	Support services that facilitate student learning and personalized education;
* Yes <input type="checkbox"/>	Programming models that facilitate the delivery of differentiation in curriculum and instruction;
* Yes <input type="checkbox"/>	Classroom ratios that foster positive results;
* Yes <input type="checkbox"/>	Appropriate and sufficient time in instruction to assure that the goals and objectives of the programming are met;
* Yes <input type="checkbox"/>	Systematic assessment of student progress and programming effectiveness relative to goals.

Curriculum, Instruction, and Assessment	

Curriculum, instruction, and assessment that maximize the potential of the identified students and educational programming for academically gifted and talented students include these characteristics:

* Yes <input type="checkbox"/>	Content, process, and product standards that exceed the state-adopted standards for all students, and provide challenges at appropriate levels for strengths of individual students;
* Yes <input type="checkbox"/>	Goals and indicators that require students to demonstrate depth and complexity of knowledge, creative and critical thinking, and problem-solving skills;
* Yes <input type="checkbox"/>	Instructional strategies that promote inquiry and accommodate the unique needs of gifted and talented learners;
* Yes <input type="checkbox"/>	Confluent approaches incorporating acceleration and enrichment;
* Yes <input type="checkbox"/>	Opportunities for the critical consumption, use, and creation of information using available technologies;
* Yes <input type="checkbox"/>	Evaluation of student performance and programming effectiveness.

Programming Models and Time

The district:

* Yes <input type="checkbox"/>	Abides by the approved programming models (special class, special school, or resource room/pullout) for academic Gifted and Talented services;
* Yes <input type="checkbox"/>	Abides by the approved programming models (in-school, after-school, Saturday programming, summer programming, or approved hybrid) for artistic Gifted and Talented services;
* Yes <input type="checkbox"/>	Meets or surpasses the minimum programming minutes for the approved model of services.

Innovative Model (SCDE approved)

* Yes <input type="checkbox"/>	Any innovative model, outside of those listed above, has the required annual approval from the South Carolina Department of Education.
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Staffing Requirement

The district must:

* Yes <input type="checkbox"/>	Employ teachers who hold a valid teaching certificate in the appropriate grade level(s) or subject area(s) included in the programming.
* Yes <input type="checkbox"/>	Employ Gifted and Talented endorsed teachers or Gifted and Talented certified teachers. (A one year grace period is permitted in order to obtain endorsement for certified teachers teaching a Gifted and Talented course for the first time. The Gifted and Talented endorsement is encouraged for Gifted and Talented artistic teachers.)
* Yes <input type="checkbox"/>	Provide planning times for Gifted and Talented teachers. The standard is two hundred fifty minutes a week or the appropriate grade-level equivalent.
* Yes <input type="checkbox"/>	Provide all teachers working with gifted and talented students annual professional development on differentiated curriculum, instructional strategies, social-emotional support, assessments, or other Gifted and Talented student-focused topics.
* Yes <input type="checkbox"/>	Provide training and guidance regarding the characteristics of academic giftedness for teachers and other district staff involved in the identification process.

* Yes Utilize an evaluation placement team to evaluate the Gifted and Talented identification process and interpret student data in such a way as to insure appropriate student placement.

Communication and Reporting Requirements

- * Yes The district provides all parents/guardians with effective, written notice of the gifted and talented programming, screening/referral procedures, and eligibility requirements.
- * Yes If the district utilizes trial placement, local identification, and/or Gifted and Talented removal policies, those are readily accessible.
- * Yes The district annually submits Form A Reports signed PDF.
- * Yes The district annually submits Form A Reports Excel file.
- * Yes The district annually submits Strategic Plan updates on its progress towards meeting the Gifted and Talented Goals.

Provide comments on why any of the gifted and talented assurances above are not met:

District Proficiency-Based System Assurances (SBE Regulation 43-234)

- * Yes The superintendent has approved the district's Proficiency-Based System that is aligned to the local school board policy.
 - * Yes The Proficiency-Based System plan has been evaluated annually by the SCDE and the results have been reported back to the district.
- The district's Proficiency-Based System Plan:
- * Yes Explains how the needs assessment substantiates the district's Proficiency-Based System;
 - * Yes Describes the subject area course procedures for the high school proficiency-based credits the district will implement;
 - * Yes Provides a complete syllabus for each course, or the URL(s) where a syllabus may be found and the method in which the course will be taught;
 - * Yes Provides documentation that proves each course, and all proficiency assessments for direct instruction, are aligned to the State-adopted subject area academic standards for the current year;
 - * Yes Contains a list of the prerequisite courses used for selecting students for each proficiency-based course where prerequisites are required;
 - * Yes Offers an explanation of how the proficiency-based assessments will be standardized across the district if the courses are offered in multiple schools.
 - * Yes The district has communicated NCAA eligibility requirements and higher education guidelines regarding proficiency-based courses with parents and students.
 - * Yes Proficiency-based courses meet all relevant state statutes and regulations unless the State Board of Education (SBE) approved the district's waiver request.
 - * Yes Teachers of all proficiency courses hold valid South Carolina certifications and are appropriately certified for the proficiency subjects in which they teach.

Terms and Conditions for State Awards Assurances

As the district superintendent, I certify that this applicant:

* Yes <input type="checkbox"/>	Has the legal authority to apply for state assistance and the institutional, managerial, and financial capability (including funds sufficient to pay the non-state share of project costs) to ensure proper planning, management, and completion of the project described in this application.
* Yes <input type="checkbox"/>	Will give the South Carolina Department of Education (SCDE) access to and the right to examine all records, books, papers, or documents related to this award, and will establish a proper accounting system in accordance with generally accepted accounting principles (GAAP) or agency directives.
* Yes <input type="checkbox"/>	Has an accounting system that includes sufficient internal controls, a clear audit trail, and written cost-allocation procedures as necessary. The financial management systems are capable of distinguishing expenditures that are attributable to this grant from those that are not attributable to this grant. This system is able to identify costs by programmatic year and budget line item, and can differentiate among direct, indirect, and administrative costs. In addition, the applicant will maintain adequate supporting documents for the expenditures and in-kind contributions, if any, regardless of the type of funds that it makes under this grant. Costs are shown in books or records (e.g., disbursements ledger, journal, payroll register) and are supported by a source document such as a receipt, travel voucher, invoice, bill, or in-kind voucher.
* Yes <input type="checkbox"/>	Will comply with GAAP as it relates to budgets, budget amendments, and expenditure claim submissions.
* Yes <input type="checkbox"/>	Will approve all expenditures, document receipt of goods and services, and record payments on the applicant's accounting records, prior to submission of reimbursement claims to the SCDE for costs related to this grant.
* Yes <input type="checkbox"/>	Will initiate and complete work within the applicable time frame after receipt of approval by the SCDE.
* Yes <input type="checkbox"/>	Will not discriminate against any employee or applicant for employment because of race, color, religion, age, sex, national origin, or disability. The applicant will take affirmative action to ensure that applicants for employment and the employees during the period of their employment are treated without regard to their race, color, religion, age, sex, national origin, or disability.
* Yes <input type="checkbox"/>	Will comply with the Ethics, Government Accountability, and Campaign Reform Act [S.C. Code Ann. § 2-17-10 et seq. and § 8-13-100 et seq. (Supp. 2016)].
* Yes <input type="checkbox"/>	Will comply with the Drug Free Workplace Act [S.C. Code Ann. § 44-107-10 et seq. (Supp. 2016)] if the amount of this award is \$50,000 or more.

Terms and Conditions

* Yes <input type="checkbox"/>	Completeness of Proposal
	All proposals should be complete and carefully worded and must contain all of the information requested by the South Carolina Department of Education (SCDE). If you do not believe a section applies to your proposal, please indicate that fact.
* Yes <input type="checkbox"/>	Non-awards/Termination
	The SCDE reserves the right to reject any and all applications and refuse to grant monies under this solicitation. If the SCDE rejects an application, the applicant has a right to request a review of the process consistent with the appeals process presented in the Request for Proposals (RFP). After a grant has been awarded, the SCDE may terminate a grant by giving the grantee written notice of termination. In the event of a termination after award, the SCDE shall reimburse the grantee for expenses incurred up to the notification of termination. In addition, this grant may be terminated by the SCDE if the grantee fails to perform as promised in its proposal. Upon the termination of a grant, the grantee shall have the right to a review process. The grantee must notify the SCDE of its request within 30 days of receiving written notice of the termination.

* Yes <input type="checkbox"/>	<p>Reduction in Budgets and Negotiations</p> <p>The SCDE reserves the right to negotiate budgets with potential grantees. The SCDE may, at its sole discretion, determine that a proposed budget is excessive and may negotiate a lower budget with the applicant. The applicant may, at that time, negotiate or withdraw its proposal. In addition, the SCDE may desire to fund a project, but not at the level proposed. In that case, the SCDE shall notify the applicant of the amount that can be funded, and the applicant and the SCDE shall negotiate a modification to the proposal to accommodate the lower budget. All final decisions are that of the SCDE.</p>
* Yes <input type="checkbox"/>	<p>Amendments to Grants</p> <p>Amendments are permitted upon the mutual agreement of the parties and will become effective when specified in writing and signed by both parties.</p>
* Yes <input type="checkbox"/>	<p>Use of Grant Funds</p> <p>Funds awarded are to be expended only for purposes and activities covered by the approved project plan, budget, and budget narrative.</p>
* Yes <input type="checkbox"/>	<p>Submission of Expenditure Reports</p> <p>Claims for reimbursement must be made at least quarterly and must be consistent with calendar quarters (e.g., an expenditure report claim for costs for January 1 through March 30 must be filed by May 15).</p>
* Yes <input type="checkbox"/>	<p>Obligation of Grant Funds</p> <p>Grant funds may not be obligated prior to the effective date or subsequent to the end or termination date of the grant period. No obligations are allowed after the end of the grant period. The final request for expenditure report claims must be submitted no later than thirty days after the end of the grant period.</p>
* Yes <input type="checkbox"/>	<p>Deobligation of Funds</p> <p>After a final expenditure claim has been submitted to the SCDE, the grantee will go through the official deobligation process with the SCDE.</p>
* Yes <input type="checkbox"/>	<p>Documentation</p> <p>The grantee must provide for accurate and timely recording of receipts and expenditures. The grantee's accounting system should distinguish receipts and expenditures attributable to each grant. The grantee must review the memo regarding "Guidelines for Retaining Documentation to Support Expenditure Claims".</p>
* Yes <input type="checkbox"/>	<p>Travel Costs</p> <p>Travel costs, if allowed under this solicitation, must not exceed the limits noted in the United States General Services Administration (www.gsa.gov) regulations for lodging. Meals and incidentals are limited by the state budget proviso, currently not to exceed \$25 per day for in-state travel and \$32 for out-of-state travel (see page 91 of this document). Mileage reimbursement must follow the current Office of Comptroller General instructions, which is consistent with the published IRS rates.</p>
* Yes <input type="checkbox"/>	<p>Honoraria</p> <p>Amounts paid in honoraria, if allowed under this grant, must be consistent with SCDE policies. Applicants should check with the program office before budgeting for honoraria.</p>
* Yes <input type="checkbox"/>	<p>Reports</p> <p>The grantee shall submit, as required or instructed by the awarding program office, all reports (programmatic, financial, or evaluation) within the specified period or date and in the prescribed format. An expenditure claim report must be filed by August 15 for all expenditures incurred by June 30 in order to comply with the generally accepted accounting principles (GAAP) and the production of the State's Comprehensive Annual Financial Report.</p>

* Yes <input type="checkbox"/>	Copyright
	The grantee is free to copyright any books, publications, or other copyrightable materials developed in the course of this grant. However, the SCDE reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, the copyrighted work developed under this grant.

Certification Regarding Suspension and Debarment

By submitting an application, the applicant certifies, to the best of his/her knowledge and belief, the applicant and/or any of its principals, subgrantees, or subcontractors:	
* Yes <input type="checkbox"/>	Are not presently debarred, suspended, proposed for debarment, or declared ineligible for the award of contracts by any state or federal agency; have not, within a three-year period preceding this application, been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state, or local) contract or subcontract; has committed a violation of federal or state antitrust statutes relating to the submission of offers; participated in the commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion, or receiving stolen property;
* Yes <input type="checkbox"/>	Are not presently indicted for, or otherwise criminally or civilly charged by a governmental entity with, commission of any of the offenses enumerated above;
* Yes <input type="checkbox"/>	Has not, within a three-year period preceding this application, had one or more contracts terminated for default by any public (federal, state, or local) entity.

Audits

Although this Assurances, Terms, and Conditions document is for a state award, federal audit requirements apply as follows:	
* Yes <input type="checkbox"/>	The applicant acknowledges and understands that entities expending \$750,000 or more in federal during the fiscal year are required to have an audit performed in accordance with the provisions of 2 CFR Part 200.501, et seq. Except for the provisions for biennial audits provided in 2 CFR Part 200.504 (a) and (b), audits must be performed annually as stated at 2 CFR Part 200.504. A grantee that passes through funds to subrecipients has the responsibility of ensuring that federal awards are used for authorized purposes in compliance with federal program laws, federal and state regulations, and grant agreements. The director of the OMB, who will review this amount every two years, has the option of revising the threshold upward.
* Yes <input type="checkbox"/>	The applicant acknowledges and understands that entities expending less than \$750,000 in a fiscal year in federal awards are exempt from the audit requirements in 2 CFR Part 200.504. However, such entities are not exempt from other federal requirements (including those to maintain records) concerning federal awards provided to the entity. The entity's records must be available for review or audit by the SCDE and appropriate officials of federal agencies, pass-through entities, and the General Accounting Office (GAO).
* Yes <input type="checkbox"/>	Records The grantee shall retain grant records, including financial records and supporting documentation, for a minimum of six (6) years after the end date of the grant when the final expenditure report claim for reimbursement and all final reports have been submitted, unless informed otherwise or in case of litigation.

Waiver

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Not Applicable

The SBE has the authority to waive regulations pursuant to SBE Regulation 43-261 (C) District and School Planning which states:

"Upon request of a district board of trustees or its designee, the State Board of Education may waive any regulation that would impede the implementation of an approved district strategic plan or school renewal plan."






All waivers must be requested in writing, signed by the local superintendent, and approved by the local school board prior to being sent to State Accountability. Use the following link to obtain more information on the waiver process: <http://ed.sc.gov/districts-schools/state-accountability/waiver-requests/>





	District Waiver Requested and Approved	Explain how the SBE Regulation would impede the implementation of an approved district strategic or school renewal plan.
1.	Teachers teaching more than four (4) preps (SBE Regulation 43-205)	The School District of Aiken County hereby requests the State Board of Education to waive compliance from Regulation 43-205(IV)B(3)b, which states, "A teacher must not be assigned classes requiring more than four preparations per day," for the teachers in the following schools: Aiken County Career and Technology Center, Aiken High School, Aiken Innovate, Aiken Scholars Academy, Center for Innovative Learning Alternative School, Midland Valley High School, North Augusta High School, Ridge Spring Monetta Middle/High School, Silver Bluff High School, South Aiken High School, and Wagener-Salley High School. Special education teachers in these schools have been assigned classes that show more than four preparations per day, however, multiple levels meet during one class period.
2.	Teachers teaching more than 1500 minutes (SBE Regulation 43-205)	The School District of Aiken County hereby requests the State Board of Education to waive compliance from Regulation 43-205(IV)B(3)b for the teachers in the following schools in our district: Aiken County Career and Technology Center, Aiken High School, Aiken Innovate, Aiken Scholars Academy, Center for Innovative Learning Alternative School, Midland Valley High School, North Augusta High School, Ridge Spring Monetta Middle/High School, South Aiken High School, Silver Bluff High, and Wagener Salley High School. This waiver was previously approved for the duration of this strategic plan. With a block schedule at all high schools, it is occasionally (however rarely) necessary for a teacher to take on a 4th period. In order to ensure that 360 minutes of instructional time, a teacher could be over by as much as 90 minutes per week.
3.	High School Principal over two schools or grades more than 9-12 (SBE Regulation 43-205)	

Other:	SBE Regulation 43-205 Schools with fewer than 37	<p>SBE Regulation 43-205 Schools with fewer than 375 students must provide at least half-time services of a certified library media specialist. Schools The School District of Aiken County hereby requests the State Board of Education to waive compliance from Regulation 43-205 (IV) B. 2, Library Media Specialists, for the Aiken Scholars Academy and Evening School and Alternative Placement students. The Aiken Scholars Academy is a partnership between the University of South Carolina Aiken (USCA) and Aiken County Public School District (ACPSD) to create an academic school of excellence. The school provides an elite academic experience for qualified students and is beginning its second year in August 2019 on the USCA campus. The Academy offers advanced students an engaging educational experience that introduces and then immerses them into the collegiate environment. Students have full access to the USCA library and its staff, including all academic support services.</p>
Other:	SBE Regulation 43-232 and 43-234 A s	<p>SBE Regulation 43-232(l) and 43-234 (VI) (C)(1) Minutes in a school day/Length of School Day The School District of Aiken hereby requests the State Board of Education to waive compliance from Regulation 43-232(l) and 43-234 (VI) (C)(1) for all middle and high schools offering virtual credit-bearing courses. The district will offer a full-time virtual program as a proficiency-based alternative, where the minutes in a school day/length of school day will not align to the set, structured amounts of time of a regular school day.</p>

Related Documents

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Required Documents		
Type	Document Template	Document/Link
GT Identification Screening Notification [Upload between 1 and 4 document(s)]	N/A	 <u>ACPSD GTA Brochure 24-25</u>  <u>2024 ITBS COGAT Parent letter Rev</u>
2025-26 District Academic Calendar [Upload 1 document(s)]	N/A	 <u>2025-26 District Academic Calendar</u>
District Policy for Credit Recovery [Upload 1 document(s)]	N/A	 <u>District Policy for Credit Recovery</u>
2020–21 District Academic Calendar [Upload 1 document(s)]	N/A	 <u>2020-21 District Academic Calendar</u>

Optional Documents		
Type	Document Template	Document/Link
Additional Documentation	N/A	 <u>ACPSD Cognia Self Assessment</u>  <u>CogAT Iowa Results Family Letter Spanish</u>  <u>CogAT Iowa Results Family Letter</u>  <u>2024-2025 ACPSD Calendar</u>

Checklist

0201 - Aiken County Public School District (0201) Public District - FY 2026 - LEA Strategic Plan - Rev 0

Checklist Description [\(Collapse All\)](#) [\(Expand All\)](#)

<input type="checkbox"/> 1. Plan Information and Stakeholders 1.01 Strategic Plan Information is correct and acceptable. 1.02 Stakeholder listing is appropriate. 1.03 District plan was submitted by April 30th	Not Reviewed ▼
<input type="checkbox"/> 2. Needs Assessment 2.01 Link is correct. 2.02 Executive Summary content is clear and acceptable.	Not Reviewed ▼
<input type="checkbox"/> 3. Performance Goals, Interim Performance Goals, Indicators of Implementation and Action Steps 3.01 All required performance goal areas have been addressed. 3.02 Goals are complete and appropriate. 3.03 Goals contain all necessary parts. 3.04 Action steps contain complete information and are clear and appropriate.	Not Reviewed ▼
<input type="checkbox"/> 4. Read to Succeed 4.01 Responses are clear, complete and appropriate. 4.02 Responses are complete, clear and appropriate.	Not Reviewed ▼
<input type="checkbox"/> 5. Gifted and Talented Required Tables 5.01 Responses are complete, thorough and appropriate	Not Reviewed ▼
<input type="checkbox"/> 6. Proficiency-Based System 6.01 Responses are complete, clear and appropriate.	Not Reviewed ▼
<input type="checkbox"/> 7. Identification of Summer School Program Sites 7.01 Responses are clear, thorough and appropriate.	Not Reviewed ▼
<input type="checkbox"/> 8. Assurances 8.01 Responses are appropriate.	Not Reviewed ▼
<input type="checkbox"/> 9. Waiver	Not Reviewed ▼

9.01 Waiver documentation correct, if applicable.



10. Related Documents

10.01 Any uploaded documents are correct and appropriate.

Not Reviewed ▼